OUUC POLICIES AND PROCEDURES

Updated March, 2021

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Definitions

Governance Policy

Governance Policy articulates the policies governing the whole congregation at the broadest level as defined by the Board of Trustees. Governance Policy provides overall guidance to all aspects of congregational life.

Governance Policy is written and approved by the Board of Trustees.

Operations Policies

Operations Policies are policies that expand upon the Governance Policy and give direction to specific operational activities of the congregation.

Operations Policies can be written by the Minister, Ministry Leads, Staff, Committee Chairs or Team Leaders. They are approved by the Minister.

Operations Procedures

Operations Procedures guide the congregation in how to carry out the work as defined by the policies.

Operations Procedures can be written as needed by any church leader with a formal role in the procedure. Operation Procedures do not require external approval but will be made available and are subject to review and veto by the Minister or an Ministry Lead if found to violate a policy.

Teams and Committees

Teams are established by the Executive or by the Ministry Leads. Teams develop written guidelines for their team (Operations Policies and Procedures). Teams report to the Executive, the Ministry Leads, or to Staff. *Teams fall under Operations*.

Committees, as described in our Bylaws, are responsible to the Board or to the Congregation. Committees are established by the Board of Trustees to perform designated functions to further the work of the Board. And, the Leadership Development Committee is ultimately responsible to the Congregation and operates independently of the Board and all other committees. *Committees fall under Governance*.

Governance

Bylaws

Olympia Unitarian Universalist Congregation Bylaws

1. Name, Purpose and Affiliation

- A. The name of this religious society is "The Olympia Unitarian Universalist Congregation" (Congregation or OUUC).
- B. The purpose of OUUC shall be to demonstrate the principles of a free faith, as outlined by the Unitarian Universalist Association of Congregations (UUA), for religious, educational, and charitable purposes.
- C. OUUC is a member of, and pledges to support, the UUA.
- D. OUUC operates under principles of congregational polity.

2. Nondiscrimination

The Congregation affirms, promotes, and celebrates the full participation of all persons in all its activities, including membership, programming, hiring practices, and the calling of religious professionals, without regard to age, gender, sexual orientation, race, or any other stereotypical category of exclusion

3. Membership

I. Qualifications

OUUC is constituted of its members. Membership in the Congregation is open to any person who is in general sympathy with the purpose and covenant of OUUC, and has:

- A. Completed a prescribed orientation program or received a waiver for the orientation from the minister;
- B. Made a financial pledge of support for the current fiscal year; or is included in a pledge made on behalf of a pledging unit;
- C. If under 18, completed a coming of age program as determined by OUUC's Director of

Religious Education; and

D. Has either (1) signed the OUUC membership book_or (2), if unavailable to sign the OUUC membership book, has authorized in writing another person, such as a friend, a partner, or the Minister, to sign on the new person's behalf.

II. Responsibilities of Membership

- A. A member shall accept responsibility for the well-being of the OUUC community through contributions of time, energy, and financial resources.
- B. Members shall not represent themselves as speaking on behalf of the Congregation unless authorized in accordance with Board of Trustees (Board) policy.

III. Privileges of Membership

- A. Thirty days after signing the membership book, a member shall have the following privileges:
- 1. The right to vote at all congregational meetings;
- 2. Access to congregational facilities and ministerial services in accordance with policy of the Board; and
- 3. Participation in Congregation-sponsored activities.
- B. Members of the Congregation who reside together as a family may pledge as a single unit. Each such member shall have all the privileges of membership, including the right to cast an individual vote.

IV. Continuation and Termination of Membership

- A. Members shall maintain their membership status by submitting an annual pledge or requesting for waiver from an annual pledge.
- B. Members who have not renewed their annual pledge may be removed from the list of current OUUC members.
- C. Members may voluntarily terminate their OUUC membership.
- D. Membership in OUUC may be canceled by majority vote of the Board for good cause.

The person whose membership is at issue shall have: the right to know the reasons for cancellation; an opportunity to speak to the Board before the vote on cancellation; and the right to appeal cancellation to the next congregational meeting by requesting inclusion on the meeting notice.

V. Friends of the Congregation

Friends of the Congregation are non-members who contribute to the life of the Congregation. Friends of the Congregation are welcome to participate in the life of OUUC. The Board may determine that a person is not welcome to participate as a friend.

4. Congregational Meetings

I. Annual Meeting

The annual congregational meeting shall be held no later than June 30 of each year, at a time and place to be determined by the Board for the purpose of electing members of the Board and conducting other business.

II. Special Meetings

A. Special congregational meetings may be called by the Board for the purpose of conducting business that requires a vote of the OUUC membership.

B. The Board shall call a special meeting to be held within 45 days of the receipt of a petition that states the items to be considered and which is signed by at least 10 percent of

the Congregation's members.

III. Meeting Notice

Notice of annual and special congregational meeting shall be posted conspicuously in the church building, and sent by United States mail or by electronic mail to members at their address of record at least 14 days prior to the meeting. Notice shall state the date, time, and location of the meeting, items to be considered, and nominees for elected office.

IV. Conduct of Business

- A. The President of the Board shall preside at Congregational meetings or designate another member of the Board to preside.
- B. Robert's Rules of Order, Newly Revised 11th Edition shall be the parliamentary authority. The Presiding Officer may also look to Robert's Rules of Order Newly Revised in Brief 2nd edition to govern all procedural issues during meetings.
- C. The Congregation may adopt additional standing rules of procedure that apply to all Congregational meetings, or special rules of procedure that apply to a single Congregational meeting, that take precedence over Robert's Rules.
- D. The presence of 20 percent of the number of members last reported to the UUA who are eligible to vote shall constitute a quorum at any properly called congregational meeting.
- E. In the absence of a quorum, the presiding officer may continue the meeting to a future date, time, and location which shall immediately be prominently posted in the church building and otherwise publicized to the Congregation.
- F. Voting by proxy is prohibited.
- G. Absentee ballots shall be permitted for elections, removing a Board member, and resolutions that are submitted by the Board for Congregational vote. Absentee ballots shall be filed pursuant to a written procedure established by the Board. All absentee ballots on a particular question shall be automatically invalidated when a proposed resolution is amended. Notice of potential invalidation shall appear on the absentee ballot.
- H. Absentee ballots shall not be permitted for the purpose of calling or dismissing a minister.
- I. A simple majority shall consist of more than half the votes cast, including those present and those voting by absentee ballot. A two-thirds majority shall consist of at least two-thirds of the votes cast, including those present and those voting by absentee ballot which are not invalidated by the amendment of a proposed resolution at the Congregational meeting.
- J. Resolutions require a simple majority for adoption except those concerning the following matters that require approval by a two-thirds majority:

- 1. Appropriating or borrowing sums exceeding 15 percent of the total annual budget in any single transaction;
- 2. Buying, selling, mortgaging or disposing of real property with a value over 15 percent of the annual budget;
- 3. Amending these by-laws; and
- 4. Social action resolutions in the name of the Congregation when a member of the Board voted no on the resolution.
- K. No official vote may be taken on business that is not included in the notice of the meeting.

5. Board of Trustees

I. Powers, Duties and Limitations

- A. The Board functions on behalf of, and is at all times subject to the will of the membership. The Board shall act in the best interest of the Congregation.
- B. The business, property, and affairs of the Congregation shall be the responsibility of the Board. The Board is vested with the moral, ethical, and fiduciary duty to execute the purposes of the Congregation, except the Congregation shall approve the following items of business:
- 1. Adopting the annual budget;
- 2. Borrowing more than seven percent of the annual budget in a fiscal year except for construction loans for a project approved by the Congregation;
- 3. Buying, selling, mortgaging or conveying real property of the Congregation that is worth more than 15 percent of the annual budget;
- 4. Adopting a social action resolution in the name of the Congregation when a member of the Board voted no on the resolution;
- 5. Amending the bylaws; and
- 6. Calling a minister, except the Board may appoint an interim minister for up to two years.

- C. The Board shall be composed of nine voting members plus the minister as a nonvoting member.
- D. The Board shall determine the duties of Board officers consistent with these bylaws.
- E. The Board shall provide an annual report to the Congregation before the annual spring meeting on progress in pursuit of Ends. The Minister shall provide for a report on the Congregation's finances.
- F. The Board may amend the annual budget, provided that the sum of amendments does not increase total expenditures by more than seven percent in a year.
- G. The Board shall write, maintain, and implement the Congregation's Governance Policies consistent with the laws of the State of Washington, the OUUC Articles of Incorporation, and these bylaws.

II. Delegation of Duties

- A. The Board may delegate management of the Congregation's property, funds, business affairs and administration to the Minister.
- B. The Board shall see to it that duties of and limitations on the Minister are established and defined in the congregation's governance policies.

III. Eligibility and Terms

- A. To be eligible to serve on the Board, an individual must be at least eighteen years old and have been a member of the Congregation for at least twelve months.
- B. Voting Board members shall serve for a period of three years and be elected, three at a time, by the membership at each annual meeting.
- C. Terms of Board members and officers begin at the first meeting after election or appointment and end when the member is replaced.
- D. After having served two full terms or six consecutive years, a person is not eligible for Board membership for one full year following their service.
- E. The Board may fill a vacant Board member position for the remainder of an unexpired term. If the Board leaves a position vacant, the vacancy shall be filled by election at the next annual meeting with a person who will serve the remainder of the unexpired term.

F. In the event the board grants a leave of absence to a board member, the board may appoint a temporary board member for the duration of the leave of absence.

G. A person who serves the remainder of an expired term, either by appointment or election, will be eligible to serve one subsequent three year term. After serving these two terms, this person is not eligible for Board membership for one full year following their service.

H. At the first meeting following the election of members, the new Board shall elect officers as its first order of business from among its membership. A President, a Vice-President, a Secretary, and a Treasurer shall serve and perform their duties until replaced by a vote of the Board.

IV. Resignation or Removal

A. Failure of a Board member to attend three consecutive meetings of the Board shall constitute resignation, unless the Board by resolution grants a leave of absence.

- B. A Board member may be removed by a written ballot vote of the Congregation at a special or annual meeting where notice of proposed removal has been provided in the meeting notice.
- C. A Board officer serves at the pleasure of the Board and may be removed as an officer when two thirds or more Board members vote for removal.

V. Meeting Notice and Procedure

- A. The Board shall meet at least 10 times per year.
- B. Advance notice of Board meetings (time/date/location) shall be readily available to the membership.
- C. Under urgent circumstances three or more members of the Board may call a special Board meeting without prior notice to the Congregation.
- D. Meetings shall be open to the Congregation, except the Board may meet in executive session to discuss personnel matters, to protect the privacy rights of an individual, or to protect the financial or legal interests of the Congregation. The general purpose of the executive session shall be announced in advance to all present at the meeting immediately prior to convening the executive session, and only those issues announced shall be discussed in executive session.
- E. Emergency issues may be handled between meetings by the Board officers. Actions must be reconsidered at the next Board meeting.

- F. A quorum for conducting business shall consist of more than half the total number of serving Board members.
- G. Resolutions shall be adopted by a majority vote of those present and voting.
- H. Roberts Rules of Order Newly Revised, 11th Edition will govern procedure at Board meetings and shall be the parliamentary authority. The Board may look to Robert's Rules of Order Newly Revised in Brief 2d edition to govern all procedural issues during meetings.

VI. Liability

An elected or appointed officer or Board member shall not be personally liable to the Congregation or to anyone else for monetary damages except for their personal liability resulting from acts or omissions not in good faith, intentional misconduct, or gross negligence.

6. Committees

- A. The Board may authorize certain standing and temporary committees to perform designated functions to further the work of the Board.
- B. The Board shall establish written governance policies for standing committees and written guidelines for temporary committees.

7. Leadership Development Committee

- A. The Leadership Development Committee (LDC) has three primary roles.
- 1. Preparing the list of candidates for election of Board members and LDC members.
- 2. Working with the Board, ministers, and others to identify people with leadership potential and to encourage and support their involvement in congregational affairs and development of their leadership skills.
- 3. Development of an annual leadership training plan.
- B. The LDC is ultimately responsible to the Congregation and operates independently of the

Board and all other committees.

- C. The LDC's function is to develop diverse, inclusive, and representative leadership. All nominations submitted to the LDC before its last meeting before the deadline for the notice of the congregational meeting will be evaluated by the LDC to determine if they are qualified. All qualified nominees who accept their nomination will be included in the list of candidates.
- D. Any Congregation member may recommend nominations to the LDC. Any qualified person may be nominated, with their consent, as long as said nomination is made known to the LDC before its last meeting before the deadline for the notice of the congregational meeting. The LDC shall evaluate all the candidates for eligibility and offer a full slate to the Congregation.
- E. Nominations for office from the LDC shall be delivered to the Secretary of the Board and made known to the Congregation in the meeting notice at least two weeks in advance of the election.
- F. The LDC shall nominate at least one candidate for each open position on the Board and on the LDC.
- G. The LDC shall have five members who serve for two years. Three members shall be elected at the annual meeting in one year and two members shall be elected the following year.
- H. The LDC shall select a chairperson from among its membership. Any Congregation member, except current ministers, staff and Board members may serve on the LDC.
- I. A member of the LDC may resign by giving written notice to the President or Secretary.

A member may be removed from office in the same manner as a Board member. The LDC shall appoint a Congregation member to fill a vacant seat for the balance of the term.

8. Ministers

I. Definitions and Responsibilities

A. The Minister has overall responsibility for the spiritual welfare and pastoral care of the

Congregation and for the conduct of worship services.

B. The Minister shall:

- 1. Serve as head of staff and be accountable for the hiring, supervision and dismissal of staff.
- 2. Be accountable for the coordination and oversight of ministry teams and volunteers; and
- 3. Be accountable for the business affairs and day to day operations and fiscal matters of the church.
- C. The Minister shall be accountable to the Board of Trustees for the reasonable interpretation of and compliance with board established governance policies.
- D. The Minister's performance shall be assessed through an ongoing monitoring process established in governance policies by the Board of Trustees based on accomplishment of congregational Ends and compliance with governance policies.
- E. Associate Ministers report to the Minister and share responsibility for ministering to the Congregation. Duties shall be designated by the Minister. Associate Ministers are accountable to and evaluated by the Minister.
- F. An affiliated Minister's primary ministry is outside the Congregation. An Affiliated Minister's relationship with the Congregation and with the Minister shall be described in a written covenant between the ministers. Affiliated Ministers shall be accountable to the Minister.

II. Calling a Senior or Associate Minister

A. When a position of Minister or Associate Minister is vacant, the Board shall appoint a search committee from a list of members recommended by the Leadership Development Committee. The search committee shall recommend candidates to the Board and, upon approval by the Board, to the voting members.

B. A minister can be called only at a special congregational meeting called for this purpose.

A quorum for the meeting shall be 50 percent of the voting membership of the

Congregation. Calling a minister shall require an 80 percent affirmative vote. C. Terms and Conditions of Service

- 1. A called minister shall serve for an indefinite period.
- 2. Interim ministers and any others who are hired by the Board shall serve for the fixed period of their contracts.

- 3. The Board shall establish the employment agreements with Senior and Associate Ministers, including annual salary, benefits, and housing allowance. These agreements shall be reviewed annually.
- 4. The Board shall not abridge a minister's right to freedom of speech and association.

III. Dismissal

- A. Only the Congregation, at a special congregational meeting, may dismiss a called minister.
- B. For a valid vote, 40 percent of the Congregation must cast written ballots. A dismissal shall be by a simple majority of the written ballots cast.

9. Annual Budget and Fiscal Year

- A. OUUC's fiscal Year is July 1 through June 30.
- B. The Board shall recommend an annual budget to the Congregation. The proposed budget shall be available to the Congregation at least seven days before the meeting at which adoption is to be considered.
- C. The Congregation shall adopt an annual budget no later than 30 days after the start of the fiscal year. The Board is empowered to adopt the budget if there is not a quorum present at the congregational meeting where the budget for the next church year is presented for approval. If a quorum is present and the Congregation does not vote to adopt the budget, the Board shall schedule a special congregational meeting to consider a revised budget proposal.
- D. The Board may authorize a continuing resolution for 30 days after the start of a fiscal year if unable to adopt an annual budget prior to the start of the fiscal year. A continuing

resolution may only authorize spending at levels equal to those of the previous fiscal year. The Board may extend a continuing resolution in 30 day increments by a majority vote.

10. Employment with OUUC

A. Consistent with OUUC's policy of non-discrimination, eligibility for employment by the Olympia Unitarian Universalist Congregation shall not be restricted on the basis of age, gender, sexual orientation, race, or any other stereotypical category of exclusion.

- B. Permanent staff shall all have written contracts for definite periods of time.
- C. Terms of employment for other individuals employed by OUUC shall be as negotiated by the individual and the hiring authority.

11. Dissolution

In the event of the dissolution of the Olympia Unitarian Universalist Congregation, all outstanding debts shall be paid and the remaining assets, both real and personal, including all property heretofore and hereinafter donated to said church, shall become the property of the Unitarian Universalist Association, 24 Farnsworth Street, Boston, MA, or its successor, subject to all applicable laws.

Adopted January 11, 2013; amended April 29, 2016, amended April 28, 2017; amended May 1, 2021; amended May 21, 2023

Governance Manual

Updated March 2022

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I. Ends

1.0 OUUC Ends

WITHIN each of us

Authentic spirituality rooted in courage and personal growth

- I am continually inspired to deepen my spiritual understanding with the love and support of the OUUC community.
- As I grow and learn, I practice my faith, act courageously, and create and appreciate beauty.

AMONG our congregants

Joyful connections built on inclusion, equity, and support

- We welcome all persons searching for a spiritual home. No matter your personal identity or your circumstances, you are accepted and cherished here.
- Our covenant is the foundation of strong relationships. We deepen our connections as we learn, love, work, play, sing, and find meaning together.

BEYOND our doors

Thriving communities grounded in justice and interconnection

- We are a reliable, collaborative presence working with our allies to protect the rights of all people and the well-being of our planet.
- As we recognize the intrinsic value of all persons, we reach out with care and compassion to preserve health, dignity, and freedom for our neighbors and beyond.

THROUGHOUT our organization

Resilient systems steeped in spirituality and transparency

- We act to dismantle racism and other oppressions in ourselves, our congregation, and the larger community.
- We operate with transparency, sustainability, integrity, and inclusion in all aspects of our organization,
- We encourage all congregants to share their talents and to participate in leadership opportunities.

1.1 Monitoring

Monitoring Defined

Monitoring is a process of learning for the entire community – the congregation, board, staff and the minister. Following the model of Rev. Dan Hotchkiss who adapted the Carver policy governance model for churches, Hotchkiss focuses on how the *congregation as a whole and leadership* moved the community toward the vision as described in the ends. Monitoring is more of an organization self-evaluation and less of an evaluation for the minister alone – in other words, *how are we_doing?* Monitoring is a practical and meaningful representation of the end that can be reliably measured within the resource constraints of OUUC board and staff.

Congregational Role

The congregation is responsible for aligning and working together to help us collectively create the world we envision. We're looking for the congregation to contribute to our collective work within, among, beyond and throughout. The congregation will also be asked to participate in monitoring activities such as a survey and cottage meeting to help us take some qualitative measures.

OUUC Monitoring Model

Each End will have an Operational Definition followed by both qualitative and quantitative measures. The measures will be in alignment with existing church processes where possible to leverage existing efforts. Monitoring shall begin in July of 2022 as resources allow.

End: Within

- 1. Measure worship attendance as a percentage of total membership. Reported quarterly by a combined team of congregants and staff. (Member Engagement/Resource Ministry)
- 2. Completion and analysis of a congregational spiritual assessment. Completed, analyzed and reported on annually by a combined team of congregants and staff. (Spiritual Life/Faith in Action)

End: Among

- 1. Measure number of new members and retention of existing members. Measurement happens annually and is reported to the board. Completed and analyzed by a combined team of congregants and staff. (Member Engagement/Resource Ministry)
- 2. Measure connectivity and how welcomed new and existing members feel about the congregation. Conducted annually through focus groups (cottage meetings) by a combined team of congregants and staff. (Member Engagement/Resource Ministry)

End: Beyond

Focus education and donations on economic inequality, climate justice and racial justice.
 Measure the number of education hours and donations toward these efforts on an annual basis. Work is completed by a combined team of congregants and staff. (Faith in Action)

End: Throughout

1. Conduct, analyze and publish a report on congregant skills, interest and leadership annually. (Leadership Development Committee/Member Engagement)

2. Create a leadership development pipeline through a leadership development program conducted at least every two years. (Leadership Development Committee/Faith Development)

II. Executive Limitations

2.0. Global Executive Constraint

• The Minister shall not cause or allow any organizational practice, activity, decision, or circumstance that is either unlawful, imprudent, or in violation of commonly accepted business ethics and practices, and Unitarian Universalist Association principles, professional ethics, and practices.

2.1. Treatment of Congregants

- With respect to interactions with congregants or those applying to be congregants, the Minister shall not cause or allow conditions, procedures, or decisions that are unsafe, untimely, undignified, or unnecessarily intrusive.
- Further, without limiting the scope of the foregoing by this enumeration, the Minister shall not
- 1. Elicit information for which there is no clear necessity.
- 2. Use methods of collecting, reviewing, transmitting, or storing congregant information that fail to protect against improper access to the material.
- 3. Fail to operate facilities with appropriate accessibility and privacy.
- 4. Fail to establish with congregants a clear understanding of what may be expected and what may not be expected from the service offered.
- 5. Fail to inform congregants of this policy or to provide a way to be heard for persons who believe they have not been accorded a reasonable interpretation of their protections under this policy.

2.2. Treatment of Staff

• With respect to the treatment of paid staff and volunteers, the Minister shall not cause or allow conditions that are unfair, undignified, disorganized, unsafe, or unclear.

- Further, without limiting the scope of the foregoing by this enumeration, the Minister shall not
- 1. Operate without written personnel rules that (a) clarify rules for staff, (b) provide for effective handling of grievances, and (c) protect against wrongful conditions, such as nepotism and grossly preferential treatment for personal reasons.
- 2. Discriminate against any staff member for nondisruptive expression of dissent.
- 3. Fail to acquaint staff with the Lead Minister's interpretation of their protections under this policy.
- 4. Allow staff to be unprepared to deal with emergency situations.

2.3. Financial Planning and Budgeting

- 1. The Minister shall not cause or allow financial planning for any fiscal year or the remaining part of any fiscal year to deviate materially from the board's Ends priorities, risk financial jeopardy, or fail to be derived from a multiyear plan.
- 1. Further, without limiting the scope of the foregoing by this enumeration, the Minister will shall not allow budgeting to:
- 1. Risk incurring those situations or conditions described as unacceptable in the board policy "Financial Condition and Activities."
- 2. Omit credible projection of revenues and expenses, separation of capital and operational items, cash flow, and disclosure of planning assumptions.
- 3. Provide less for board prerogatives during the year than is set forth in the Cost of Governance Policy.
- 1. The Minister shall not produce a final budget too late for Board consideration and presentation to the Congregation for its approval: under current bylaws this translates to no later than November 30.

2.4. Financial Condition and Activities

- With respect to the actual, ongoing financial condition and activities, the Minister shall not cause or allow the development of financial jeopardy or material deviation of actual expenditures from board priorities established in Ends policies and the annual budget.
- Further, without limiting the scope of the foregoing by this enumeration, the Minister shall not

- 1. Expend more funds than have been received in the fiscal year to date unless the board's debt guideline (below) is met.
- 2. Incur debt in an amount greater than can be repaid by certain and otherwise unencumbered revenues within ninety days.
- 3. Use any long-term reserves without prior board approval. These long-term reserves include the UU Common Endowment Fund (UUCEF); Paycheck Protection Program (PPP) Reserve; General Operating Reserve; Budget Surplus; Sabbatical Reserve for minister; Ministerial Transition Reserve; and Mortgage Reserve.
- 4. Conduct interfund shifting in amounts greater than can be restored to a condition of discrete fund balances by certain and otherwise unencumbered revenues within thirty days.
- 5. Fail to settle payroll and debts in a timely manner.
- 6. Allow tax payments or other government-ordered payments or filings to be overdue or inaccurately filed.
- 7. Make a single purchase or commitment of greater than \$5000. Splitting orders to avoid this limit is not acceptable.
- 8. Acquire, encumber, or dispose of real property.
- 9. Fail to aggressively pursue receivables after a reasonable grace period.
- 10. Fail to appropriately pursue pledge income.

2.5. Emergency Lead Minister Succession

• In order to protect the board from sudden loss of Minister services, the Minister shall not permit there to be fewer than two other people sufficiently familiar with board and Executive issues and processes to enable either to take over with reasonable proficiency as an interim successor.

2.6. Asset Protection

- The Minister shall not cause or allow corporate assets to be unprotected, inadequately maintained, or unnecessarily risked.
- Further, without limiting the scope of the foregoing by this enumeration, the Minister shall not
- 1. Fail to insure against theft and casualty losses and against liability losses to board members, staff, and the organization itself.
- 2. Allow unbonded personnel access to material amounts of funds.

- 3. Subject facilities and equipment to improper wear and tear or insufficient maintenance.
- 4. Unnecessarily expose the organization, its board, or its staff to claims of liability.
- 5. Make any purchase (a) wherein normally prudent protection has not been given against conflict of interest; (b) of more than \$1000 without having obtained comparative prices and quality; (c) of more than \$1000 without a reasonable method of ensuring the balance of long-term quality and cost. Orders shall not be split to avoid these criteria.
- 6. Fail to protect intellectual property, information, and files from loss or significant damage.
- 7. Receive, process, or disburse funds under controls that are insufficient to meet generally accepted accounting practices or appropriate church accounting standards.
- 8. Compromise the independence of the board's audit or other external monitoring or advice, such as by engaging parties already chosen by the board as consultants or advisers.
- 9. Invest or hold operating capital in insecure instruments, including uninsured checking accounts and bonds of less than AA rating at any time, or in non-interest-bearing accounts except where necessary to facilitate ease in operational transactions.
- 10. Endanger the organization's public image, its credibility, or its ability to accomplish ends.
- 11. Change the organization's name or substantially alter its identity in the community.
- 12. Create or purchase any subsidiary corporation.

2.7. Compensation and Benefits

- With respect to employment, compensation, and benefits to employees, consultants, contract workers and volunteers, the Minister shall not cause or allow jeopardy to financial integrity or to public image.
- Further, without limiting the scope of the foregoing by this enumeration, the Minister shall not
- 1. Change own compensation and benefits, except as those benefits are consistent with a package for all other employees.
- 2. Promise or imply permanent or guaranteed employment.
- 3. Establish current compensation and benefits that deviate materially from the geographical or professional market for the skills employed.
- 4. Create obligations over a longer term than revenues can be safely projected, in no event longer than one year and in all events subject to losses in revenue.
- 5. Establish or change pension benefits so as to cause unpredictable or inequitable situations.

2.8. Communication and Support to the Board

- The Minister shall not cause or allow the board to be uninformed or unsupported in its work.
- Further, without limiting the scope of the foregoing by this enumeration, the Minister shall not
 - Neglect to submit monitoring data required by the board in Board-Management Delegation
 policy "Monitoring Minister Performance" in a timely, accurate, and understandable
 fashion, directly addressing provisions of board policies being monitored, and including
 Minister interpretations consistent with Board-Management Delegation policy "Delegation
 to the Minister," as well as relevant data.
 - 2. Allow the board to be unaware of any actual or anticipated noncompliance with Ends or Executive Limitations policies of the board regardless of the board's monitoring schedule.
 - 3. Allow the board to be without information as required periodically to make decisions, or let the board be unaware of relevant trends.
- 4. Let the board be unaware of any significant incidental information it requires including anticipated media coverage, threatened, or pending lawsuits, and material internal and external changes including the emergency ministerial successor.
- 5. Allow the board to be unaware that, in the Lead Minister's opinion, the board is not in compliance with its own policies on Governance Process and Board-Management Delegation, particularly in the case of board behavior that is detrimental to the work relationship between the board and the Minister
- 6. Present information in unnecessarily complex or lengthy form or in a form that fails to differentiate among information of three types: monitoring, decision preparation, and other.
- 7. Allow the board to be without a workable mechanism for official board, officer, or committee communications.
- 8. Deal with the board in a way that favors or privileges certain board members over others, except when (a) fulfilling individual requests for information or (b) responding to officers or committees duly charged by the board.
- 9. Fail to submit to the board consent agenda containing items delegated to the Minister yet required by law, regulation, or contract to be board-approved.

III. Board-Management Delegation

3.0. Global Governance-Management Connection

• The board's sole official connection to the operational organization, its achievements, and its conduct will be through the Minister.

3.1. Unity of Control

- Only officially passed motions of the board are binding on the Minister.
- Accordingly:
- 1. Decisions or instructions of individual board members, officers, or committees are not binding on the Minister except in rare instances when the board has specifically authorized such exercise of authority.
- 2. In the case of board members or committees requesting information or assistance without board authorization, the Minister can refuse such requests that require, in the Minister's opinion, a material amount of staff time or funds, or are disruptive.

3.2. Accountability of the Minister

- The Minister is the board's only link to operational achievement and conduct, so that all authority and accountability of staff, as far as the board is concerned, is considered the authority and accountability of the Minister.
- Accordingly:
- 1. The board will never give instructions to persons who report directly or indirectly to the Minister.
- 2. The board will not evaluate, either formally or informally, any staff other than the lead minister.
- 3. The board will view Minister performance as identical to organizational performance, so that organizational accomplishment of board-stated Ends and avoidance of board-proscribed means will be viewed as successful Minister performance.

3.3. Board-Management Delegation

- The board will instruct the Minister through written policies that prescribe the organizational Ends to be achieved and describe organizational situations and actions to be avoided, allowing the Minister to use any reasonable interpretation of these policies.
- · Accordingly:
- 1. The board will develop policies instructing the Minister to achieve specified results, for specified recipients, at a specified cost. These policies will be developed systematically from the broadest, most general level to more defined levels, and will be called Ends policies. All issues that are not ends issues as defined here are means issues.

- 2. The board will develop policies that limit the latitude the Minister may exercise in choosing the organizational means. These limiting policies will describe those practices, activities, decisions, and circumstances that would be unacceptable to the board even if they were to be effective. Policies will be developed systematically from the broadest, most general level to more defined levels, and they will be called Executive Limitations policies. The board will never prescribe organizational means delegated to the Minister.
- 3. Below the global level, a single limitation at any given level does not limit the scope of any foregoing level.
- 4. Below the global level, the aggregate of limitations on any given level may embrace the scope of the foregoing level, but only if justified by the Minister to the board's satisfaction.
- 5 As long as the Minister uses *any reasonable interpretation* of the board's Ends and Executive Limitations policies, the Minister is authorized to establish all further policies, make all decisions, take all actions, establish all practices, manage finances, present annual budget proposal to the congregation, and develop all activities. Such decisions of the Minister shall have full force and authority as if decided by the board.
- 6. The board may change its Ends and Executive Limitations policies, thereby shifting the boundary between board and Minister domains. By doing so, the board changes the latitude of choice given to the Minister. But as long as any particular delegation is in place, the board will respect and support the Minister's choices.

3.4. Monitoring Minister Performance

- Systematic and rigorous monitoring of Minister job performance will be solely against the only expected Minister job outputs: organizational accomplishment of board policies on ends and organizational operation within the boundaries established in board policies on Executive Limitations.
- Accordingly:
- 1. Monitoring is simply to determine the degree to which board policies are being met. Information that does not do this will not be considered to be monitoring information.
- 2. The board will acquire monitoring information by one or more of three methods: (a) by internal report, in which the Minister discloses interpretations and compliance information to the board; (b) by external report, in which an external, disinterested third party selected by the board assesses compliance with board policies; or (c) by direct board inspection, in which a designated member or members of the board assess compliance with the appropriate policy criteria.
- 3. In every case, the board will judge (a) the reasonableness of the Minister's interpretation and (b) whether data demonstrate accomplishment of the interpretation.

- 4. In every case, the standard for compliance shall be *any reasonable Minister interpretation* of the board policy being monitored. The board is the final arbiter of reasonableness but will always judge with a "reasonable person" test rather than with interpretations favored by board members or by the board as a whole.
- 5. All policies that instruct the Minister will be monitored at a frequency and by a method chosen by the board. The board can monitor any policy at any time by any method but will ordinarily depend on a routine schedule.

IV. Governance Process

4.0. Global Governance Commitment

• The purpose of the board, on behalf of [identify the ownership here], is to see to it that OUUC (a) achieves appropriate results for appropriate persons at an appropriate cost (as specified in board Ends policies), and (b) avoids unacceptable actions and situations (as prohibited in board Executive Limitations policies).

4.1. Governing Style

- The board will govern lawfully, observing the principles of the Policy Governance model, with an emphasis on (a) outward vision rather than an internal preoccupation, (b) encouragement of diversity in viewpoints, (c) strategic leadership more than administrative detail, (d) clear distinction of board and Minister roles, (e) collective rather than individual decisions, (f) future rather than past or present, and (g) proactivity rather than reactivity.
- Accordingly:
- 1. The board will cultivate a sense of group responsibility. The board, not the staff, will be responsible for excellence in governing. The board will be the initiator of policy, not merely a reactor to staff initiatives. The board will not use the expertise of individual members to substitute for the judgment of the board, although the expertise of individual members may be used to enhance the understanding of the board as a body.
- 2. The board will direct, control, and inspire the organization through the careful establishment of broad written policies reflecting the board's values and perspectives. The board's major policy focus will be on the intended long-term impacts outside the staff organization, not on the administrative or programmatic means of attaining those effects.
- 3. The board will enforce upon itself whatever discipline is needed to govern with excellence. Discipline will apply to matters such as attendance, preparation for meetings, policymaking principles, respect of roles, and ensuring the continuance of governance capability. Although the board can change its Governance Process policies at any time, it will scrupulously observe those currently in force.

- 4. Continual board development will include orientation of new board members in the board's governance process and periodic board discussion of process improvement.
- 5. The board will allow no officer, individual, or committee of the board to hinder or serve as an excuse for not fulfilling group obligations.
- 6. The board will monitor and discuss the board's process and performance at each meeting. Self-monitoring will include comparison of board activity and discipline to policies in the Governance Process and Board-Management Delegation categories.

4.2. Board Job Products

- Specific job outputs of the board, as an informed agent of the ownership, are those that ensure appropriate organizational performance.
- Accordingly, the board will provide
- 1. Authoritative linkage between the ownership and the operational organization.
- 2. Written governing policies that realistically address the broadest levels of all organizational decisions and situations.
- A. *Ends:* organizational impacts, benefits, outcomes; recipients, beneficiaries, impacted groups; and their relative worth in cost or priority.
- B. *Executive limitations:* constraints on executive authority that establish the prudence and ethics boundaries within which all executive activity and decisions must take place.
- C. Governance process: specification of how the board conceives, carries out, and monitors its own task.
- D. Board-management delegation: how power is delegated, and its proper use monitored; the Minister's role, authority, and accountability.
- 3. Assurance of successful organizational performance on Ends and Executive Limitations.
- 4. Absentee ballots at Congregational Meetings:
- A. The Board of Trustees will decide whether absentee voting shall be allowed at each Congregational meeting.
- B. The availability of absentee voting will be publicized to the congregation as part of the initial announcement of the Congregational meeting at which the absentee voting is to be used.
- C. The Board shall provide a template absentee ballot to the Minister for distribution to members requesting such a ballot.
- D. The absentee ballot must be requested by an individual member
- E. The absentee ballot must be returned to the Church at least one day prior to the meeting.

- F. The absentee ballots will be delivered to the Board for inclusion in the count during the Congregational Meeting.
- G. If there is an amendment to a motion included on the absentee ballot during the live meeting the count of absentee ballots received will not be included for that motion and will be counted for other items on the agenda/ballot.

4.3. Agenda Planning

- To accomplish its job products with a governance style consistent with board policies, the board will follow an annual agenda that (a) completes a re-exploration of Ends policies annually and (b) continually improves board performance through board education and enriched input and deliberation.
- 1. The cycle will conclude each year on the last day of May so that administrative planning and budgeting can be based on accomplishing a one-year segment of the board's most recent statement of long-term ends.
- 2. The cycle will start with the board's development of its agenda for the next year.
- A. Consultations with selected groups in the ownership, or other methods of gaining ownership input, will be determined and arranged in the first quarter, to be held during the balance of the year.
- B. Governance education and education related to ends determination (presentations by futurists, demographers, advocacy groups, staff, and so on) will be arranged in the first quarter, to be held during the balance of the year.
- C. A board member may recommend or request an item for board discussion by submitting the item to the President no later than five days before the board meeting.
- 3. Throughout the year, the board will attend to consent agenda items as expeditiously as possible.
- 4. Minister monitoring will be on the agenda if monitoring reports have been received since the previous meeting, if plans must be made for direct inspection monitoring, or if arrangements for third-party monitoring must be prepared.
- 5. Minister remuneration will be decided during the month of October after a review of monitoring reports received in the last year and shall be considered in light of the UUA's fair compensation guidelines in addition to achievement of organizational aims.

4.4. Board President's Role

- The Board President, a specially empowered member of the board, ensures the integrity of the board's process and secondarily, occasionally represents the board to outside parties.
- Accordingly:

- 1. The assigned result of the President's job is that the board behaves consistently with its own rules and those legitimately imposed on it from outside the organization.
 - 1. Meeting discussion content will be only those issues that clearly belong to the board to decide or to monitor.
 - 2. Information that is for neither monitoring performance nor board decisions will be avoided or minimized and always noted as such.
 - 3. Deliberation will be fair, open, and thorough but also timely, orderly, and kept to the point.
- 2. The authority of the President consists in making decisions that fall within topics covered by board policies on Governance Process and Board-Management Delegation, with the exception of (a) employment or termination of a Minister and (b) where the board specifically delegates portions of this authority to others. The President is authorized to use any reasonable interpretation of the provision in these policies.
 - 1. The President is empowered to chair board meetings with all the commonly accepted power of that position, such as ruling and recognizing.
 - The President has no authority to make decisions about policies created by the board within Ends and Executive Limitations policy areas. Therefore, the President has no authority to supervise or direct the Minister.
 - 3. The President may represent the board to outside parties in announcing board-stated positions and in stating President decisions and interpretations within the area delegated to that role.
 - 4. The President may delegate this authority but remains accountable for its use.

4.5. Board Vice-President's Role

 The Board Vice-President assumes the authority and responsibilities of the Board President in the Board President's absence.

4.6 Board Secretary's Role

The board secretary is an officer of the board whose purpose is to ensure the integrity of the board's documents.

- 1. The assigned result of the secretary's job is to see to it that all board documents and filings are accurate and timely.
 - 1. Policies will be current in their reflection of board decisions. Decision upon which no subsequent decisions are to be based, such as consent agenda decisions,

motions to adjourn, and staff or board member recognitions need not be placed in policy.

- 2. Policies will rigorously follow Policy Governance principles.
- 3. Bylaws elements necessary for legal compliance and for consistency with the principles of Policy Governance will be known to the board.
- 4. Requirements for format, brevity, and accuracy of board minutes will be known to the Minister
- 2. The authority of the secretary is access to and control over Board documents, and the use of staff time not to exceed 20 hours per year.

4.7. Board Treasurer's Role

- The Board Treasurer is an office of the board, whose duty it is to ensure that the Board carries out its fiduciary responsibility.
- · Accordingly,
 - 1. The assigned result of the Treasurer's job is that the Board carries out its fiduciary responsibilities for the Congregation. The treasurer shall:
 - 1. _Treasurer shall have full access to all OUUC accounts for monitoring and transferring funds between bank accounts in consultation and visibility with the minister.
 - 2. Treasurer responsibilities shall include:
 - 1. Monitoring mortgage loan payments, term changes and status.
 - 2. Monitoring large debts, payments to such debts and ensuring they are paid by the minister or minister's staff delegate.
 - 3. Preparing quarterly financial reports with congregational expenses and revenues of the church for review by the board and congregation.
 - 4. Monitoring benevolence fund expenditures are audited by another minister on a regular basis. [GU1]

3. Finance Committee Duties

- 1. The Treasurer shall be a part of on the Finance Committee for consultation, information and monitoring to ensure accountability.
- 2. The Treasurer shall share any and all appropriate financial information with the Board.
- 3. The Treasurer or the Treasurer's Board delegate shall be responsible for transferring funds between OUUC bank accounts.

4. Minister Controls

- 1. The minister has the ability to pay for operations expenditures up to \$5000 each from any operations account (not long-term reserve accounts).
- 2. The minister must receive approval from the Board of Trustees to make an expenditure of more than \$5000.
- 3. The minister may expend funds from any OUUC account after receiving approval from the Board of Trustees.

4. Legacy Planning Committee Duties

- 1. The Treasurer shall be a part of the Legacy Planning Committee for consultation, information and monitoring of the funding.
- 2. The Treasurer shall monitor the endowment and other major funding efforts outside of operations and is responsible for the following:
 - 1. Sharing information about the endowment with the board and congregation as needed:
 - 2. Transferring money from the interest of the endowment to fund other church related activities as needed and approved by the board;
 - 3. Ensuring a clear process for the acceptance of legacy gifts

5. Audit Committee Duties

- 1. The Treasurer shall provide information to the Audit committee but shall not sit on the committee
- 2. The Treasurer shall ensure that the board is aware of the internal and external audit schedule
 - 1. The Board shall ensure that an internal audit of the congregational finances occurs at least every two years
 - 2. The Board shall ensure that the Audit committee conducts an external audit at least once every six years

4.8. Board Members' Code of Conduct

- The board commits itself and its members to ethical, businesslike, and lawful conduct, including proper use of authority and appropriate decorum when acting as board members.
- 1. Members must demonstrate loyalty to the ownership, unconflicted by loyalties to staff, other organizations, or any personal interests as congregants.
- 2. Members must avoid conflict of interest with respect to their fiduciary responsibility.

- A. There will be no self-dealing or business by a member with the organization. Members will annually disclose their involvements with other organizations or with vendors and any associations that might be reasonably seen as representing a conflict of interest.
- B. When the board is to decide on an issue about which a member has an unavoidable conflict of interest, that member shall absent herself or himself without comment not only from the vote but also from the deliberation and the room in which the deliberation takes place.
- C. Board members will not use their board position to obtain employment in the organization for themselves, family members, or close associates. A board member who applies for employment must first resign from the board.
- 3. Board members may not attempt to exercise individual authority over the organization.
- A. Members' interaction with the Lead Minister or with staff must recognize the lack of authority vested in individuals except when explicitly board authorized.
- B. Members' interactions with the public, the press, or other entities must recognize the same limitation and the inability of any board member to speak for the board except to repeat explicitly stated board decisions.
- C. Except for participation in board deliberation about whether the Minister has achieved any reasonable interpretation of board policy, members will not express individual judgments of performance of employees or the Minister.
- 4. Members will respect the confidentiality appropriate to issues of a sensitive nature.
- 5. Members will be properly prepared for board deliberation.
- 6. Members will support the legitimacy and authority of the final determination of the board on any matter, irrespective of the member's personal position on the issue.
- 7. Members will exhibit generosity in contributing their time, talents and financial resources to OUUC.

4.9. Board Committee Principles

- Board committees, when used, will be assigned so as to reinforce the wholeness of the board's job and so as never to interfere with delegation from board to Minister.
- Accordingly:
- 1. Board committees are to help the board do its job, not to help or advise the staff. Committees ordinarily will assist the board by preparing policy alternatives and implications for board deliberation. In keeping with the board's broader focus, board committees will normally not have direct dealings with current staff operations.

- 2. Board committees may not speak or act for the board except when formally given such authority for specific and time-limited purposes. Expectations and authority will be carefully stated in order not to conflict with authority delegated to the Minister.
- 3. Board committees cannot exercise authority over staff. The Minister works for the full board, and will therefore not be required to obtain the approval of a board committee before an executive action.
- 4. Board committees are to avoid overidentification with organizational parts rather than the whole. Therefore, a board committee that has helped the board create policy on some topic will not be used to monitor organizational performance on that same subject.
- 5. Committees will be used sparingly and ordinarily in an ad hoc capacity.
- 6. This policy applies to any group that is formed by board action, whether or not it is called a committee and regardless of whether the group includes board members. It does not apply to committees formed under the authority of the Minister.

4.10 Board Committees

- 1. The purpose of the Legacy Planning Committee will be to solicit and manage one-time time "major gifts" to OUUC and estate bequests named in the wills or trusts of OUUC members and friends.
 - 1. The board will appoint a three-person Legacy Planning Committee as an ongoing standing committee of the board.
 - One of the three members may be the Treasurer of the Board or other board member. The other two members of the committee will be appointed for two-year terms.
 - 1. The following procedures will be followed by the committee:
- 1. Fundraising:
- The OUUC Legacy Planning Committee shall conduct periodic or ongoing "fund campaigns" to solicit funds for the endowment, major capital campaigns or other large projects. These may be specific campaigns or an on-going one-on-one approach with OUUC members and friends.
- 1. The Committee shall not solicit funds for operations.
- 1. The Legacy Planning Committee shall acknowledge each gift to the appropriate fund within 15 days of receipt of such gift.
- 1. The Legacy Planning Committee shall ensure that all major gifts are transparently monitored and tracked on behalf of the board and the congregation.

- 1. The Legacy Planning Committee shall conduct periodic audits to ensure major gifts are spent as requested by the donors.
- 1. The Legacy Planning Committee shall ensure that donors who gift \$2,500 or more to the OUUC Endowment Fund are acknowledged with an engraved "leaf" on the bronze giving tree plaque in the church commons.
- 2. Investment of Funds:
- 1. The Legacy Planning Committee shall research investment options for the Endowment Fund and choose, by a two-thirds vote, the optimal investment strategy.
- If OUUC is gifted stocks or bonds for the Endowment fund, the Legacy Planning Committee will request that these gifts be converted to cash by the church administrator or Treasurer prior to investment.
- 1. The church Treasurer may hold gifts to the Endowment fund in a general account until that account reaches a balance of \$5000 at which point the Treasurer will transfer the balance to the investment fund chosen by the Legacy Planning Committee.
- The Legacy Planning Committee shall establish acceptable levels of risk and expected investment performance levels for the investment strategies it chooses for the Endowment Fund. Investment performance will be monitored by the board annually; other investment strategies will be considered if the board believes that the Fund performance is below anticipated long-term levels.
- 3. Management of Endowment Funds:
- 1. The Legacy Planning Committee in collaboration with the treasurer shall regularly monitor the statements from the selected investment fund to stay informed regarding the performance of the investments.
- 1. The Legacy Planning Committee will, by December 31 of each year, report to the OUUC Board on:
 - 1. The investment strategy of the Endowment Fund;
 - 1. The number of gifts received in a fiscal year and the TOTAL amount of endowment gifts received in that year;
 - 1. The total size of the Endowment Fund and the interest earned on the principal during that fiscal year.
- The Church Administrator shall maintain reports received from the investment company and make them available to Board and the OUUC bookkeeper to include in regular financial reports.
- 4. Disbursement of Earned Income from the Endowment Fund:
- 1. The Board of Trustees, upon the recommendation of the OUUC Executive, may approve in a given fiscal year requested expenditures from the Fund for special projects if the principal

has reached \$500,000 in value at the end of the prior fiscal year. Expenditures from the fund shall be capped at 3% of the average of the principal balance at the end of the previous 12 quarters.

- 1. For the first 3 years of fund operation, expenditures from the fund shall be limited to 2.5% of the principal balance at the end of the previous fiscal year.
- 1. In no circumstances shall any spending be authorized if the principal falls below \$500,000.

4.11. Cost of Governance

- Because poor governance costs more than learning to govern well, the board will invest in its governance capacity.
- · Accordingly:
- 1. Board skills, methods, and supports will be sufficient to ensure governing with excellence.
- A. Training and retraining will be used liberally to orient new members and candidates for membership, as well as to maintain and increase existing member skills and understandings.
- B. Outside monitoring assistance will be arranged so that the board can exercise confident control over organizational performance. This may include, but is not limited to, financial audit.
- C. Outreach mechanisms will be used as needed to ensure the board's ability to listen to owner viewpoints and values.
- 2. Costs will be prudently incurred, though not at the expense of endangering the development and maintenance of superior capability, and should include funding for Board training including hiring consultants, attendance at conferences and workshops, and purchase of information and training materials; Board education including surveys, focus groups, and meeting costs; and audits and other third-party monitoring of organizational performance,
- 3. The board will establish its cost of governance budget for the next fiscal year during the month of September.

Board Policy for Reserve Account Spending Authority adopted March 2022

Board controlled accounts are in bold

"use with Board approval" means no funds to be used from that account without Board approval regardless of the amount

"use with Board notice" means Board is to be notified of any fund use regardless of amount

"operational" means funds can be used up to the limits set in Board policy (currently limits minister-approved expenditure to \$5000 total from any account)

spending limits are in the Governing Manual 2.4 Financial Condition and Activities

Assets

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C.L.	1116	: 111	ASS	H15

1171 Min Benevolent Disbursements

3100 General Operating Fund

1000 Checking - Primary operating account; we pay bills from here

1002 UU Common Endowment Fund (UUCEF) restricted by Board policy

1151 Key Bank (9900) savings account; use if needed with Board

approval

Minister's fund/pastoral care; minister's use

1173 Pay Pal Fundraising Balance operational; gets transferred to operating account

1175 Key Bank eBbay operational; used for esales; transfers

to operating account

Net Assets

restricted

Unrestricted - Fund Principal unrestricted means it was budgeted and

based on not

donations-no strings attached

3210 General Operating Reserve (5%) use with Board approval

3260 AUCT Auction Inc-Exp operating fund for Auction

3340 Sabbatical Reserve use with Board notice for staff other than the minister; use with Board approval for

operational

the minister

3370 Staff Reserve operating fund

Temporary Restricted temporarily restricted means it may have been donated or fund raised or budgeted;

funds were set aside for this use but could be

other things used for

3240 Community Life operational 3241 Faith in Action Reserve Fund Balance operational
3242 Resource operational
3243 Faith Development operational
3244 Spiritual Life operational

3470 BMMF Major Maintenance operational; use with Board approval if

amount exceeds Board policy

3475 Major Project Reserve use with Board approval

<u>Permanently Restricted</u>

were

donated for this specific purpose

and must be

used for that purpose

3200 Sales Tax Reserve Fund Balance operational 3270 GRNDS & Landscaping operational

3280 Choir & Music Fund operational

3290 Piano Maintenance operational

3300 Partner Church - BENEV operational

3310 Auction Community Fund - Donor Restricted operational/pastoral; for those who

would otherwise be unable to participate

in the auction

3350 Safe Congregation Reserve operational

3360 Volunteer Recognition Reserve operational

3390 Warm Windows operational

3400 Nursery Fund operational

3410 Raise the Paddle - Tiny Houses Balance operational

3415 Raise the Paddle 2020-Technology operational

3420 BOOK Sale Inc-Exp operational

3430 Share-the-Plate & Spec Offrng - BENEV operational; place holder for Share the

Plate collection

3440 Fund for Benevolence Disbursements - MIN operational; place holder for Minister's fund

3450 Guest at your Table - BENEV operational

3460 MIN - Ministerial Transition approval

3495 Mortgage Reserve Board used by Search Team or Board; Board only

pay off the mortgage reserve; use with approval

Non-Covenantal Behavior Policy

Updated 8-6-22

Overview

Our <u>covenant</u> expresses our commitments to each other. In the covenant we promise "to provide a safe and nurturing environment for all our members ... assist those among us who have urgent needs for care and support; and provide opportunities for personal and spiritual growth" and "to speak with each other directly and honestly from a position of respect, kindness and love".

This policy provides a path for ensuring these promises, so that we provide responsive, responsible, identifiable, and accessible structures which reflect fairness and shared stewardship for the health of our congregation.

Applicability

This policy applies to all members and friends of OUUC as well as any guest participating in OUUC-sponsored activities regardless of the location, including online, or anyone using OUUC facilities or grounds.

Definitions of Types of Behavior

- <u>Concerning behavior</u> is defined as conduct which a reasonable person would find undermining or impacting another person's sense of belonging, well-being, or inclusion in the congregation or OUUC-sponsored activities.
- <u>Disruptive behavior</u> is defined as conduct which a reasonable person would deem to be an interruption or an impediment to the regular operations and ministry of the congregation. This includes and is not limited to conduct that is: counter to our principles and values; prevents a congregant, friend, guest, volunteer, or employee from fully participating in OUUC-sponsored activities or engaging in their responsibilities. Disruptive behavior may occur one time and be severe or be less severe and occur repeatedly. Concerning behavior that has been addressed directly and which persists may be considered disruptive behavior.
- Imminent threat is defined as an action or communicated intent to harm self or others.

Guidance for Addressing Imminent Threats to Harm Self or Others

If you observe an individual engaging in behavior which puts or could put someone else's physical safety and well-being at risk, immediately intervene if you feel safe to do so or seek appropriate assistance from emergency response personnel.

Following an emergent response to an imminent threat, a report of disruptive behavior should be submitted to the Chair of the Board, and the protocol outlined below followed.

Guidance for Addressing Concerning Behavior

If any congregant observes or experiences behavior that they believe is concerning, our covenant calls on each of us to speak directly with the individual involved. Addressing a congregant, or a guest, with an orientation to the covenant and with compassion, care, and curiosity is the ideal way in which to understand the behavior and express concerns about the experience or potential impacts of the person's behavior.

Addressing individuals lovingly and directly can be difficult; if a congregant needs help engaging in or preparing for this type of conversation they are encouraged to explore the resources provided below or seek assistance from the Board/ Committee of the Congregation. Members of the Board/Committee are equipped to help those reporting concerns directly or refer them to resources for assistance.

While every member of our community is responsible for directly addressing concerning behavior, Board members and other congregational leaders are even more responsible for directly addressing concerning behavior which they directly observe or experience.

Guidance for Addressing Disruptive Behavior

The Board takes reports of disruptive behavior seriously. Behavior that is determined to be disruptive must be addressed to observe our covenant and be a healthy, safe, friendly, and inclusive community.

Protocol for Addressing Reports of Disruptive Behavior

- Reports of disruptive behavior should be made to the Board President, or designee/Chair, Committee. A written report with specific details is preferred. If a written report is not possible, the Board President or designee should generate a written report based on the information provided.
- The person who is purported to have engaged in disruptive behavior will be referred to as
 the Respondent, the person making the report will be referred to as the Reporter for the
 purposes of this policy.
- 2. Upon receipt of a report of disruptive behavior the Board President, or designee, will interview the person making the report to pursue as complete an understanding as possible of the circumstances and the behavior of concern.

- 3. The Board President, or designee, will determine if the report meets the definition of disruptive or concerning behavior and take the next appropriate action. The actions may include and are not limited to the following:
- Advise the Reporter that the behavior does not meet the definition of disruptive behavior and/or the circumstances do not rise to the level of disruptive behavior as defined and encourage the reporter to address the concerning behavior directly. The Board President, or designee, could also refer the reporter to resources for assistance with this recommendation.
- 2. Advise the Respondent of a report of disruptive behavior and interview the Respondent to pursue as complete an understanding as possible of the circumstances in question from the perspective of the Respondent. As a result of this interview, the Board President, or designee, could determine to seek additional information from the Reporter and/or additional people to have a more complete understanding of the circumstances and behavior in question.
- 4. The Board President, or designee, will consider all the information available and determine next steps. The next steps could include one or more of the following options:
- The Board President, or designee, could determine that one or both parties is in need of care and support for extenuating circumstances or conditions and seek to refer individuals to appropriate resources.
- 2. The Board President, or designee, could determine that an informal direct conversation or facilitated conversation between the Reporter and Respondent could result in resolution, if both parties are amenable. The Board President, or designee, will request both parties to consider this option and assist in coordinating this informal resolution. The Board may seek additional outside mediation support and expend reasonable funds to support such activities.
- c. The Board President, or designee, may determine that, given all the information available, the Respondent did engage in disruptive behavior and will communicate this determination in writing to the Respondent. In communicating this determination, the Board President, or designee, will seek to work with the Respondent to identify an appropriate action to address impacts of the disruptive behavior and afford remedy, restoration, and prevention of future disruptive behavior.
 - 9. If the Board President, or designee, and the Respondent are unable agree, the Board President, in consultation with the Minister, will recommend to the Board of Trustees an appropriate action.
 - 35. Any such action should match the circumstances. Each situation will be decided on a case-by-case basis. Motivation, frequency, and severity of behaviors must be considered, as well as scope of impact. Less severe disruptive behavior with high frequency, may require the same action as a very severe single incident may warrant.

- 61. Such an appropriate action may include recommending counseling for the Respondent or other person, formal mediation, limiting participation in church activities for a specified period of time, or immediate temporary or permanent expulsion from the congregation.
- 4. The Respondent will have an opportunity to respond to the proposed action in writing and in person, as specified by the Board.
- 22. The Board shall consider the matter in a closed session and communicate its decision to the respondent verbally and in writing with an explanation of the basis for the action.

Vi. In the case of exclusion or expulsion, this communication should also outline any steps that the respondent must take in order to be considered for return to active participation in church activities or membership, such as acknowledging the disruption, and plans for a resolution.

Vii. All aspects of this process and the decision will be documented in writing for Board records.

Viii. The Minister and the full Board of Trustees will be consulted and kept informed throughout the process.

Principles of Care

- Reports should be addressed with timeliness.
- All communication and outcomes of addressing a report of disruptive behavior will be kept as confidential as is feasible.
- Lessons Learned will be captured as is feasible.
- All parties should be kept informed of the progress of responding to the report.
- The covenant should guide the response to the report.
- The wellbeing of the community must be given priority over the privileges and inclusion of an individual whose behavior is dangerous or destructive.
- A concerted effort will be made to understand power imbalances and cultural differences that may be at play.
- Board members and others involved with the process will behave in a non-violent manner and will treat others as individuals of dignity and worth.

Communication and Conflict Resolution Resources

- https://www.uua.org/safe/conflict
- https://www.mediatethurston.org/
- https://virtualspeech.com/blog/crucial-conversations

Sources

• https://www.uua.org/safe/destructive-behavior-policies

Operations Policies and Procedures

Access to OUUC Building

Policy

The OUUC buildings and grounds will be used to carry out the mission and ministry of the Congregation. Everyone who uses the building or attends events is expected to help maintain a safe and secure environment.

Keys or key cards are issued to provide access to the building to those who need it, including church leaders, staff, congregants and/or others who need access to the facilities on an ongoing or limited basis.

Procedure

Contact the Congregational Administrator to request access to the building. Depending on the intended use, the Administrator will determine the best way to guarantee access, which may include issuing a key or key card, or allowing one-time access. Access is given to those who have been approved either by position within the congregation, leadership or sponsorship of a church activity, or by completing the necessary building use agreement.

The key or key card holder is responsible for securing the building.

Those given access will assure that:

Keys or keycards are safeguarded and will not be lent, labeled or duplicated.

Lost keys or keycards will be reported immediately.

The building will not be left unlocked or, if unlocked, unattended at any time.

Only those persons who have a legitimate need will be allowed in the building.

If there is reason for the key or key card holder to leave before activities have concluded, they will designate a person to check that the building has been secured.

Buildings and Grounds

OUUC Buildings and Grounds Team Policy - Spiritual Architecture

Buildings and Grounds are the foundation for our congregational ends and are the spiritual architecture that supports our collective efforts. The buildings and grounds (B&G) team's work is related to the asset protection element of the governance policy manual section 2.6. The team

helps to facilitate good maintenance of the buildings and grounds. The team works collaboratively with the Resource Ministry and its accountable person and the staff custodian. Because the team is small and staff resources are limited, it is helpful to assume that all OUUC members, committees, and groups will contribute towards maintenance of the buildings and grounds. In this way, the Resources Ministry accountable person and the buildings and grounds volunteers are primarily facilitators for the collective care of our spiritual architecture. It is also important that members and friends understand that proposed changes, improvements, or maintenance of buildings and grounds be approved in advance, to ensure a safe and harmonious environment for all.

Buildings and Grounds Team Roles

The team will support the executive through the Resource Ministry accountable person by agreeing to do the following and in accordance with appendices A and B:

- 1. Prepare and maintain a schedule of routine maintenance needs.
- 2. Prepare and maintain a long-term schedule of major maintenance needs and projected costs.
- 3. Prepare proposed annual budgets for routine building and grounds maintenance and for major maintenance projects.
- 4. Meet monthly to discuss projects and team business.
- 5. Review work requested by OUUC groups and individuals and provide analysis of impacts to the accountable person.
- 1. Maintenance of planted areas within the boundaries of OUUC and oversight of planting decisions. This includes lawn mowing.
- 2. Upkeep and maintenance of electrical, plumbing, and mechanical systems to support the building and grounds.
- 3. Paint colors and signs.
- 4. Upkeep and maintenance of the parking lots, including review of use of parking lot for non-parking needs.
- 5. Upkeep and maintenance of building structure, sidewalks, curbs, pavement, outdoor fixtures, and irrigation system.
- 6. Upkeep and maintenance of the roofs and gutters of the buildings.
- 7. Upkeep, replacement, and maintenance of major furniture.
- 8. Coordination with the City of Olympia and other governmental entities regarding stormwater and other regulatory requirements.
- 9. Maintain a maintenance list for the buildings and grounds.

- 2. Assets and Activities not under B&G Oversight?
- 1. Placement of furniture.
- 2. Snow removal and de-icing of sidewalks and pavements is under the authority of the Resources ministry's accountable person. B&G may be called upon to help prepare a plan for what to do when it snows and help with snow removal and de-icing.
- 3. Placement of signs or barriers to direct people away from dangerous areas (ice, potholes, etc) except as part of B&G work.
- 4. Building custodial work.
- 5. Contract for cleaning windows, rugs, and chairs.
- 6. Regular furnace maintenance.
- 7. Fire inspections.
- 8. Emergency planning and response.
- 9. Upkeep and maintenance of office equipment and audiovisual
- 6. Maintain the Buildings and Grounds section of the central filing system.
- 7. Consult on contractors hired to do church work to ensure they are bonded and licensed and provide oversight if necessary.
- 8. Make recommendations regarding the management of the buildings and grounds.
- 9. Schedule church work parties.
- 10. Make or arrange for contract repairs to the HVAC, plumbing, and electrical systems and to the building structure, utilities, walkways, parking lots, and outdoor fixtures.
- 11. Facilitate approved work with congregational members, teams, and committees.

Buildings and Grounds Team Procedures

Congregants and OUUC committees or groups who identify a need for repair, change, or improvements for OUUC facilities that are within B&G oversight responsibilities should submit a work order to B&G through the Resource Mission's accountable person. Those congregants, committees and congregants should recognize that B&G cannot bear the sole burden to complete all needed work. B&G will, however, commit to providing advice and assist if necessary, and to the extent needed consistent with other commitments and abilities. B&G will also provide written comments and propose steps to clarify any proposal. To initiate action please follow this procedure:

1. Go to *Forms* on the OUUC website (or search for Work Request) and complete a work order describing what needs to be done and how you can help.

2. B&G will review the proposal and provide an analysis to the Resource Mission's accountable position about the possible impacts and benefits of the proposal. B&G will also evaluate whether it's a project that can be handled by B&G members, referred to contractors, or undertaken by the larger OUUC community of friends and members. B&G will attempt to respond with an initial evaluation after a chance to discuss the request at the monthly meeting.

Appendix A: Jointly Developed by the Buildings and Grounds and Environmental Action Teams on Policy and Procedures for Sustainable Interior Design

POLICY: The values of the Olympia Unitarian Universalist Congregation are reflected in the furnishings within our buildings. Furniture and surface finishing will be long lasting and support the health of congregants and visitors to our facilities. The Buildings & Grounds and Environmental Action teams will work collaboratively to carry out the following procedures:

PROCEDURES:

- 1. When selecting furniture and appliances, give preference to the following over cost considerations:
- a. Quality and durability, having an expected life span of at least 10 years.
- b. Highest Energy Star ratings.
- c. Stain resistant surfaces that are easy to clean with non-toxic products.
- d. Portable furniture should be easy to take down and move. Pre-plan adequate storage.
- e. Colors, materials and patterns that blend well with the existing building palette and furnishings.
- f. Consider how the furniture will be used. Furniture style should follow its function.
- g. Select furniture styles compatible with current furniture which have modern styles with clean lines and light-colored wood.
- h. Consider the ages and sizes of the intended users of the furniture, when selecting styles and materials.
- i. For multiple use areas, select furniture usable by all ages, such as the chairs, benches and informational display structures in the Commons.

2. When selecting building materials and finishes, review the Material Safety Data Sheet (MSDS):

- a. Reject materials with known carcinogens.
- b. Select paints and adhesives with no or minimal volatiles.
- c. Avoid synthetic materials which may have long term off-gassing.

Appendix B: Jointly Developed by the Buildings and Grounds and Environmental Action Teams on Grounds

Purpose. The purpose of this policy is to provide guidance to those that create and maintain the gardens, plantings and natural environment surrounding the Olympia Unitarian-Universalist Congregation's (OUUC) church building(s) in order to keep the natural habitat and flavor of a Pacific Northwest "esthetic" and to promote environmentally safe and sound gardening practices.

- 1. Goal. Practice the following principles to the highest degree possible:
- a. Conserve water though the careful planning, use, and location of plant materials, and the maintenance and monitoring of irrigation systems.
- b. Use native and complementary plantings where possible.
- c. Protect sources of water and water quality by:
- i.Using an integrated pest and plant disease management approach to gardening and landscape maintenance;
- ii. Minimizing the use of pesticides, herbicides, fungicides, weed killers and fertilizers with added weed killers;
 - iii. Using natural and organic fertilizers at the minimum level necessary;
- iv.Incorporating mulching, composting and other water-wise activities into the maintenance of existing garden and landscaping areas;
 - v.Properly disposing of toxic and potentially toxic chemicals and other matter;
 - vi.Removing, properly disposing of, and controlling noxious weeds.
- 2. Integrated Pest/Disease Management (IPM)
- a. IPM is an approach to pest and plant disease control that utilizes regular monitoring to determine if and when treatments are needed.

- b. This approach emphasizes physical, mechanical, cultural and biological tactics to keep pest numbers or plant disease problems low enough to prevent intolerable damage, annoyance, or public safety hazards.
- c. When chemical controls are necessary, they will be a last resort, using the least toxic product at the lowest levels and safest application method available to do the job.

i.In selecting treatment methods for pest/disease management, we will use the tiered approach as outlined above, starting with accurate identification/diagnosis of the problem and choosing the method that is least disruptive (i.e. natural controls such as digging/pulling out weeds rather than spraying with herbicides, pruning off diseased or pest effected foliage, selective removal of diseased plants, and using biological deterrents such as soap sprays, iron-based slug bait, etc.);

ii.ls least hazardous to human health

iii.Minimizes impact to non-targeted organisms and other non-effected plants; d. Is least damaging to the general environment;

iv.Best preserves the natural system.

- 3. Fertilizer Use. All fertilizers used will consist of organic compost, and/or organic mineral products applied correctly and according to manufacturer's directions and time schedule.
- 4. Water Conservation. Methods of Choice
- a. Choose drought tolerant plants when possible and plant in the correct environment for the plant;
- b. Mulch to prevent water loss;
- c. Take advantage of natural rainfall;
- d. Hand water for specific plants;
- e. For general areas: Emitter/Drip irrigation on a zone/timer set to use the least amount of water to provide for plants' needs in the warmer weather. The time schedule and the system should be periodically monitored to assure water needs are being met and in sync with the natural rainfall or lack thereof; the emitters remain properly placed and are doing the job;
- 5. Composting/Disposal of Diseased Plant Material. OUUC will recycle compostable material on-site or will subscribe to a compost recycling service.

Church Closure

Policy

It is the intention of the Olympia Unitarian Universalist Congregation that worship services will not be canceled except due to extreme circumstances, to include: gas leak, electricity failure, earthquake damage, weather conditions that would cause danger to those traveling to church, or any other issue that could cause harm to individuals using the building.

Procedure

In the event there is a perceived need for worship service cancelation or church site change, the Minister has the authority to cancel or move worship services. If the Minister is unavailable, any two of the other Ministry Leads may decide to cancel worship services or may elect to move worship services to another location.

In the event worship services are canceled or changed to an alternative site, the Minister (or in the absence of the Minister, a Ministry Lead) shall contact the Ministry Leads, all Board Members, the Music Director, and the Facilities Manager. The Church Administrator will notify post information on the church website, send out an email announcement, provide information to the local media, and change the phone message. The Church Administrator or their designee shall be responsible for posting a notice on the front door of the church with details of the cancelation or alternative site.

Cancelation of any other church activities will be at the discretion of the Minister and/or Ministry Leads and/or Activity Leaders. Any cancelation will be communicated to the Administrator. Every effort will be made to contact participants.

Collection Barrels or Other Collections of Donated Goods

There can only be one Collection Barrel or Other Collection of Donated Goods at a time.

Because OUUC is associated with many worthy organizations it is necessary to coordinate collection barrels and other displays.

Those wishing to schedule such a collection will contact the Administrator who will assure that collections will be:

- · Sponsored by an OUUC Ministry.
- Limited to one month in duration.
- Advertised in the weekly e-blast, Sunday printed announcements, and on the OUUC website. Complete the "Get the Word Out" form.
- Limited to one barrel or suitable container not taking up more than 6 square feet.

Columbarium

Policy

The columbarium within the Memorial Garden of the Olympia Unitarian Universalist Congregation (OUUC) is set aside for interment of the human cremains of members and friends of the congregation. Here in the peace of a wooded setting adjacent to the northern end of the church building is the symbolic return to one's spiritual home and the sanctity of the final resting place. Commingling of the cremains symbolizes our life together and our oneness as a spiritual community.

Procedure

The columbarium is constructed of stone with an underground concrete container that allows cremains deposited within the columbarium to become part of the earth over time. Memorial plants and ornamental works may not be placed in or nearby the Memorial Garden.

The interment of cremains in the columbarium is open to:

- Any OUUC member.
- The immediate family of any OUUC member. "Immediate family" means spouse, child, sibling, parent, stepchild, stepparent, and state registered domestic partner of the decedent.
- Any person who has been active in the life of the congregation.
- Any pledging non-member.

There is no fee, cost, charge, or donation request for placing cremains in the columbarium.

A memorial or interment service is optional. The interment of cremains in the columbarium may be by private service or may be open to the public, at the option of the person requesting the interment. The Minister will work with the family or persons requesting interment when a service is desired.

Prior to interment of cremains a Request for Columbarium Interment shall be completed and approved by the Minister or Administrator.

Exhumation of cremains is prohibited.

The cremains of a decedent may be delivered directly to OUUC from a mortuary or by any other lawful means.

OUUC shall not be liable for loss or damage to cremains from any cause, except its own willful neglect or misconduct, and especially shall not be liable for damage caused by the elements, by vandals, by accidents, or by mishaps beyond its reasonable control. OUUC is not responsible for determination of compliance with RCW 68.50.160 Right to control disposition of remains. The

person requesting permission to use the Columbarium for the interment of cremains must sign a statement that they have authority to control the disposition of said remains, which is included on the Application for Columbarium Interment.

RCW 68.50.160 Right to control disposition of remains—Liability of funeral establishment or cemetery authority - Liability for cost.

- (1) A person has the right to control the disposition of his or her own remains without the predeath or post death consent of another person. A valid written document expressing the decedent's wishes regarding the place or method of disposition of his or her remains, signed by the decedent in the presence of a witness, is sufficient legal authorization for the procedures to be accomplished.
- (2) Prearrangements that are prepaid or filed with a licensed funeral establishment or cemetery authority, under RCW 18.39.280 through 18.39.345 and chapter 68.46 RCW are not subject to cancellation or substantial revision by survivors. Absent actual knowledge of contrary legal authorization under this section, a licensed funeral establishment or cemetery authority may not be held criminally nor civilly liable for acting upon such prearrangements.
- (3) If the decedent has not made a prearrangement as set forth in subsection (2) of this section or the costs of executing the decedent's wishes regarding the disposition of the decedent's remains exceeds a reasonable amount or directions have not been given by the decedent, the right to control the disposition of the remains of a deceased person vests in, and the duty of disposition and the liability for the reasonable cost of preparation, care, and disposition of such remains devolves upon the following in the order named:
- (a) The person designated by the decedent as authorized to direct disposition as listed on the decedent's United States department of defense record of emergency data, DD form 93, or its successor form, if the decedent died while serving in military service as described in 10 U.S.C. Sec. 1481(a) (1)-(8) in any branch of the United States armed forces, United States reserve forces, or national guard.
- (b) The designated agent of the decedent as directed through a written document signed and dated by the decedent in the presence of a witness. The direction of the designated agent is sufficient to direct the type, place, and method of disposition.
- (c) The surviving spouse or state registered domestic partner.
- (d) The majority of the surviving adult children of the decedent.
- (e) The surviving parents of the decedent.
- (f) The majority of the surviving siblings of the decedent.

- (g) A court-appointed guardian for the person at the time of the person's death.
- (4) If any person to whom the right of control has vested pursuant to subsection (3) of this section has been arrested or charged with first- or second-degree murder or first degree manslaughter in connection with the decedent's death, the right of control is relinquished and passed on in accordance with subsection (3) of this section.
- (5) If a cemetery authority as defined in RCW 68.04.190 or a funeral establishment licensed under chapter 18.39 RCW has made a good faith effort to locate the person cited in subsection (3)(a) through (g) of this section or the legal representative of the decedent's estate, the cemetery authority or funeral establishment has the right to rely on an authority to bury or make final disposition of the human remains, executed by the most responsible party available, and the cemetery authority or funeral establishment may not be held criminally or civilly liable for burying or performing final disposition of the human remains. In the event any government agency or charitable organization provides the funds for the disposition of any human remains, the cemetery authority, alkaline hydrolysis, natural organic reduction facility, or funeral establishment may not be held criminally or civilly liable for making final disposition of the human remains.
- (6) The liability for the reasonable cost of preparation, care, and disposition devolves jointly and severally upon all kin of the decedent in the same degree of kindred, in the order listed in subsection (3) of this section, and upon the estate of the decedent. [2019 c 432 \$ 23; 2012 c 5 \$ 1; 2011 c 265 \$ 2; 2010 c 274 \$ 602; 2007 c 156 \$ 24; 2005 c 365 \$ 141; 1993 c 297 \$ 1; 1992 c 108 \$ 1; 1943 c 247 \$ 29; Rem. Supp. 1943 \$ 3778-29. Formerly RCW 68.08.160.]

Creating a New OUUC Ministry, Group, Activity, or Initiative

Purpose

This policy and procedure are intended to guide the discernment and decision-making of the congregation and staff about creating new ministries, groups, initiative, or projects for OUUC.

This policy is not for sponsored, affiliated, or associated organizations; please see Building Use Sponsorship.

Policy

The Olympia Unitarian Universalist Congregation (OUUC) is a liberal religious organization seeking to support the spiritual development of its members within themselves, in relationship to others and something greater, and by putting their faith in action. To support the spiritual development of all, OUUC offers programs, which include groups, classes, teams, committees, and other modes of engagement and service. OUUC's programs count on the volunteer efforts of congregants as well as the work of OUUC staff and are supported by the generous financial contributions from members and friends.

OUUC is committed to using all its resources in a way that best serves the Vision, Mission and Ends identified by the congregation. This commitment includes transparency about the volunteer, financial, and staff support needs of a group, activity, or initiative so that the needs are clear and can be supported.

Procedure

Please complete the New Ministry/Group/Activity/Initiative form and give it to the Ministry Lead for the area you believe is the best home for your OUUC ministry/group/activity/initiative.

The Ministry Leads and Staff Team will be in conversation with you to determine whether your OUUC ministry group/activity/initiative fulfills the needs of the congregation, is well connected to OUUC's Vision, Mission and Ends, and that there are resources available to support it.

Questions? Talk with the appropriate Ministry Lead or Minister. For ministry areas, Ministry Leads and contact information, please see the OUUC Organizational Chart here. (Link to webpage)

Definitions

OUUC ministry/group/activity/initiative is part of the intentional programming of OUUC based on the Vision, Mission, Ends, and priorities of OUUC. Resources needed to support this are included in the budget and allocation of staff time and energy; these may be initiated by staff or congregants.

OUUC affiliated ministry/group/activity/initiative is an organization, activity, or project outside of OUUC that:

Is a nonprofit or is engaged in an activity that advances justice and the greater good,

Has a purpose consistent with the seven principles of Unitarian Universalism and the Vision, Mission and Ends of OUUC,

Has at least two OUUC members or friends who participate in the organization,

Has signed a sponsorship agreement with OUUC that includes accountability and abides by its provisions.

See Building Use Sponsorship.

Vision Statement

A loving, just, and healthy world

Mission Statement

We are part of the infinite, interconnected WEB of life.

We:

Welcome and Wonder

Embrace and Empower

Bridge and Become

Ends Statements

WITHIN each of us

Authentic spirituality rooted in courage and personal growth

I am continually inspired to deepen my spiritual understanding with the love and support of the OUUC community.

As I grow and learn, I practice my faith, act courageously, and create and appreciate beauty.

AMONG the congregants

Joyful connections built on inclusion and support

We welcome all persons searching for a spiritual home. No matter your personal identity or your circumstances, you are accepted and cherished here.

Our covenant is the foundation of strong relationships. Our connections deepen as we learn, love, work, play, sing, and find meaning together.

BEYOND our doors

Thriving communities grounded in justice and interconnection

We are a reliable, collaborative presence working with our allies to protect the rights of all people and the well-being of the planet.

As we recognize the intrinsic value of all persons, we reach out with care and compassion to preserve health, dignity, and freedom for our neighbors and beyond.

THROUGHOUT our organization Resilient systems steeped in spirituality and transparency

In all aspects of our organization, OUUC operates with transparency, sustainability, integrity, and inclusion.

All congregants are encouraged to share their talents and participate in leadership opportunities

New Ministry/Group/Activity/Initiative

Name of Ministry/Group/Activity/Initiative:

Ministry Area this best fits in:

Contact Person for the new Ministry/Group/Activity/Initiative: Phone: Email:

Please list five people working on this project (required):

Is this an Open Group or a Closed Group?

Being an Open group means that new members may join at any time.

Being a Closed group means that there is an open period for joining and the group does not accept new members after that for a specified period.

Is your group open to anyone or only to OUUC members and friends (those connected to OUUC)?

Is this group/activity/initiative open to all ages? For example: is it designed for: all ages, adults only, teens, young adults, or children?

If not, what is the target group?

Do you have a regular meeting time/place? If so, please list:

Description and Goals:

- 9. Describe in brief the group or project and its goals. 10. How does this project support OUUC's Vision, Mission and Ends?
- 11. Please describe the next immediate steps you plan to take toward your goals.
- 12. What is the group or project's timeline? Does it have an expected start and end date, or is it ongoing? What is the end date if there is one?
- 13. If this is a Faith in Action proposal, what focus area does your group fit in?
- Climate justice
- Economic Inequality
- Anti-racism
- Other:
- What modality does it fit in?
- Education
- Advocacy
- Direct Service
- Other:

Support for the Project:

14. What, if any, funding would you anticipate requesting from the OUUC budget?

Funding decisions are made as part of the annual operating budget process of the congregation and overseen by each Ministry Lead. Please provide a dollar amount and a brief explanation of the purpose. 15. Do you anticipate doing any fundraising (via donations) or generating any earned income (by selling products or services)? If so, please describe the activities, the amount of money you hope to raise, and how you would expect to use the funds.

Please note that fundraising efforts undertaken under the congregation's auspices must be approved by the appropriate Ministry Lead. 16. What communication or technical support will your group need? This includes support for setting up and hosting online meetings, making recordings, space in the newsletter and on the website, etc. The group will be expected to provide its own marketing and communications content, and to work with the Media Specialist and Administrator regarding communication needs.

17. Is there any other support that your group might want? This might include non-financial support, such as meeting space, volunteer help for special events, or staff time.

Credit Cards

These guidelines apply to all employees of the Olympia Unitarian Universalist Congregation (OUUC) who are assigned credit cards. Cardholders and their supervisors are responsible for ensuring that they adhere to the guidelines, thereby ensuring adequate controls are exercised to minimize the risk that credit cards are used for fraudulent or unauthorized purposes.

Eligibility

Credit cards will be authorized for employees based on their needs considering the following criteria:

- purchase significant volumes of minor goods and services for use by the church
- incur regular frequent expenses of a kind appropriately paid by credit card
- travel frequently in the course of their duties

If the request is granted the Administrator will process the credit card request and deliver the card upon its arrival and activation. Employees must complete the Employee Cardholder User Agreement which will be maintained in the employee's personnel file.

Limits

Credit Cards will be issued with a spending limit based upon the needs of the employee and/or their department.

Conditions of Use

- The OUUC Credit Card is to be used only for official church business, not personal
 expenses. Charging personal transactions to OUUC cards is not acceptable under any
 circumstance. Cardholder transactions will be scrutinized to ensure compliance with this
 policy.
- Cardholders may not use their credit card to obtain cash advances from banks, credit unions or automatic teller machines. This prohibition similarly extends to cash equivalents such as bank checks, traveler's checks and electronic cash transfers.
- Cardholders may not allow others to use their card other than in the instance of an assistant in the course of conducting office business on behalf of the cardholder.
- Infractions of the conditions of this policy may result in cancellation of the card and
 withdrawal of OUUC credit card privileges and may lead to disciplinary action up to and
 including termination and criminal prosecution. In all cases of misuse, the church reserves
 the right to recover any monies from the cardholder. Cardholders will be required to sign a
 declaration authorizing the church to recover, from their salary, any amount incorrectly
 charged.
- Although the church credit card should only be used for church-related business, there may
 be inadvertent personal use of the church credit card. Cardholders must reimburse the
 church immediately for any expenses which are not related to church business by sending a
 check to the office with the original receipt and an explanation of the expense for which the
 church is being reimbursed.

Cardholder Responsibilities

Cardholders are responsible for the following security measures for the use of their card:

- Sign the credit card immediately upon receipt. The credit card should always be treated
 with the same care as personal credit cards, bankcards, cash, and checks. Keep the card in
 an accessible, but secure location. When using the credit card for internet purchases,
 cardholders should ensure that the site utilizes industry recognized encryption
 transmission tools.
- Ensure that all purchases are covered by and will not exceed budget allocations.
- A receipt must be uploaded to the online credit card management website (divvy.com). The cardholder is to ensure that the goods purchased are adequately described on the receipt. In general, the receipt should indicate who, what, when, and where. The cardholder will provide notes in cases where the description on the receipt is not adequate.
- Card purchases without receipts are ultimately the responsibility of the cardholder. Failure to provide receipts or credible explanation for the unsupported expenditures may result in

an automatic payroll deduction from the employee's paycheck and loss of credit card privileges. Further disciplinary action may also be taken against the employee and may lead to termination of employment.

- Disputed transactions must be resolved with the merchant and the credit card company by the cardholder. The cardholder must notify divvy.com immediately for resolution and the Administrator should be informed for tracking correcting entries.
- Lost or stolen cards must be reported to divvy.com for immediate cancellation. The Administrator must be notified immediately in person, via voice mail or email but no later than 24 hours after discovery of the missing card.
- Prior to departure or termination of duties, a cardholder must reconcile all expenditures on his/her account. It is the responsibility of the departing employee to ensure that his/her account is settled prior to departure. Accounts in arrears will be liable for legal action.

Olympia Unitarian Universalist Congregation

Employee Cardholder User Agreement

I understand and agree to comply These guidelines apply to all employees of the Olympia Unitarian Universalist Congregation (OUUC) who are assigned credit cards. Cardholders and their supervisors are responsible for ensuring that they adhere to the guidelines, thereby ensuring adequate controls are exercised to minimize the risk that credit cards are used for fraudulent or unauthorized purposes.

I understand and agree to comply with the cardholder responsibilities as listed in the OUUC credit card guidelines as they may be amended from time to time and further authorize OUUC to deduct any non-business or undocumented charges made on the church issued credit card from funds due to me in connection with salary and/or and other expenditure reimbursements.

These responsibilities include but are not limited to:

- Sign the credit card immediately upon receipt.
- Treat the card with the same care as personal credit cards, bankcards, cash and checks.
- Ensure that all purchases are covered by and will not exceed budget allocations.

- When using the credit card for internet purchases, cardholders should ensure that the site utilizes industry recognized encryption transmission tools.
- An original receipt must be retained for each purchase with a complete description of the purpose of the purchase.
- Card purchases without receipts are ultimately the responsibility of the cardholder. Failure
 to provide receipts or credible explanation for the unsupported expenditures may result in
 an automatic payroll deduction from the employee's paycheck, loss of credit card
 privileges, and may lead to termination of employment.
- Disputed transactions must be resolved with the merchant and the credit card company by the Cardholder.
- Lost or stolen cards must be reported to divvy.com for immediate cancellation. The Administrator must be notified immediately in person, via voice mail or email but no later than 24 hours after discovery of the missing card.
- Surrender the credit card upon termination of employment to the Administrator.

Employees with an OUUC credit card are in a position of trust in regard to use of church funds. Improper or unauthorized use of the card may result in the termination of credit card privileges, the cardholder being held liable for expenditures, and legal/disciplinary action being brought against the cardholder up to and including termination of employment.

Name	 Date
Signature _	

Donation of Items

Policy

All items donated to the Olympia Unitarian Universalist Congregation become the sole property of the church.

Procedure

All items donated to the Olympia Unitarian Universalist Congregation will be reviewed as to suitability by the church staff and/or the Ministry Leads and/or the Buildings and Grounds Team.

The church staff and/or Ministry Leads and/or the Buildings and Grounds Team (with recommendations from other teams as required) will determine use and/or disposition of items for the benefit of the church programs and mission.

OUUC maintains the right to dispose of goods.

Donations to the Annual Auction and to the eSale Giving program are managed by the leaders of those activities.

Expense Reimbursements

Ministers, staff, and congregants can be reimbursed for any ordinary and necessary expenses if the following conditions are satisfied:

- The expense clearly supports the work of the congregation.
- The amount of the claimed expenses is reasonable.
- Receipts are provided showing the amount, date, and business purpose.
- Funds are available in an appropriate budget line.
- The expense is authorized by a Ministry Lead or another fund manager.

Reimbursement requests must be made within 30 days of the date the expense is incurred and within the current budget cycle.

Expense reimbursements can be submitted online: https://www.ouuc.org/expense-form/.

Payments will be processed within 10 business days.

Financial Operations

Policy

OUUC resources shall be used to fulfill the mission and vision of OUUC by adhering to generally accepted best practices for church financial internal controls.

Procedure

Role of the Minister

- 1. The Minister shall operate in keeping with Governance policies and use the monitoring reports and monitoring schedule to keep the board informed.
- The Minister shall assign expenditure authority to staff, team leads or committee chairs (hereinafter referred spending authorities) for expenditures consistent with their budget or reserved account authority.
- 3. The Minister shall ensure that financial records are maintained in accordance with state and federal law and best practices.

Access to Accounting System

- 1. Restrictions to various functions of the accounting system will be limited consistent with separation of duties.
- 2. The Administrator shall maintain a record of access to various functions within the accounting software and assign responsibilities.

Budgets

The Minister, in consultation with the Finance Team and the Board, is responsible for preparing the annual budget in keeping with timelines established in Bylaws and Governance Policies. The Board approves the budget for presentation to the congregation. The Congregation approves the budget. The Board shall determine appropriate distribution of year end surpluses.

Handling of Receipts

- Cash and check donations, including donations collected during a worship service or received during a fundraising event, are subject to the "two-person" rule. At least two unrelated persons must:
- 1. Work in a secure area with minimal traffic and distractions,
- 2. Collect and count cash and checks,
- 3. Record the count of cash and the number of checks on the cash collection slip,
- 4. Both persons must sign the cash collection slip for each collection of funds that occurs, and
- 5. Place cash checks and the collection slip into a pouch or envelope provided for the specific purpose.
- 2. All cash received by OUUC shall be turned over to the Church Administrator for deposit to OUUC's regular checking account and properly accounted for in the financial management system.
- 3. In the absence of the Church Administrator, collected funds may be placed in the deposit slot of the safe located in the Work Room, accompanied by a cash collection slip in the envelop or pouch.

- 4. If it is not possible to turn the money over to the Church Administrator or place it in the safe,
- 1. One copy of the cash collection slips should be held by the person taking personal responsibility for safeguarding the money overnight
- 2. A second copy should be held by the witness.
- 5. The Administrator is not subject to the "two-person" rule.
- 6. Upon receiving funds from any source, the Church Administrator is responsible for:
- 1. Verifying the accuracy of the money count,
- 2. Stamping the checks with OUUC's bank stamp,
- 3. Entering the checks in the financial management system,
- 4. Preparing a bank deposit slip, and
- 5. Depositing the money into OUUC's regular checking account as soon as possible, normally within a week after receipt.
 - 7. Donors shall receive at minimum quarterly statements of pledge payments and other gifts.
 - 8. Persons wishing to donate stock shall be referred to the UUA Umbrella Giving Program which liquidates the assets and provides payment to OUUC.

Electronic Transactions

- Electronic transfer of donations to OUUC must be authorized by the donor. Electronic fund transfers for pledge fulfillment shall be done on the date or schedule designated by the donor.
 - 2. Transfer of funds between OUUC bank accounts are the responsibility of the Treasurer and Minister in keeping with Board authorization.
- 3. Electronic payments of OUUC funds must be authorized by the spending authority in accordance with Board Governance Policy.
 - 1. Transfer of all funds out of OUUC accounts are recorded with a unique number for tracking purposes.
 - 2. The Church Administrator maintains a file of donor authorizations when doing an inperson or by phone transaction.

- 1. The Church Administrator will maintain a current list of authorized spending authorities.
- 2. Spending authorities approve necessary expenditures within their approved budgets.
- 3. Spending authorities are authorized to make expenditures within the scope of their budgets and to obtain reimbursement for expenditures on behalf of the church.
- 4. Requests for reimbursement shall be made promptly and within the fiscal year on forms available from the Administrator and online.
- 5. Reimbursements shall be made by the Administrator within two weeks following submission of a completed reimbursement form signed by the spending authority and accompanied by the receipt of purchase.
- 6. When an invoice or credit card charge is received, the Church Administrator shall confirm with the spending authority that the expense is appropriate.
- 7. Documentation of invoices and check requests must be maintained.
- 8. The Church Administrator is authorized to issue payment for routine bills consistent with budget parameters.
- 9. For purposes of the Minister's Discretionary Fund, the Minister is authorized to both approve and issue checks for payment.
- 10. No blank checks should be signed, and signature stamps should not be used.
- 11. No checks should be made out to cash.
- 12. Blank checks always need to be safeguarded.

Cash Expenditures and Credit/Debit Card Use

- 1. Spending authorities are expected to operate within their approved budgets throughout the fiscal year.
- 2. Spending happens by having the Church Administrator draw a check on OUUC's regular bank account, by using use a credit card issued by OUUC, or making make a purchase with personal funds and requesting a reimbursement.
- 3. From time to time, OUUC may obtain credit or debit cards for use by spending authorities.
 - 1. These cards are to be used as a convenience to enable them to procure merchandise or services for OUUC or to cover professional expenses.
 - 2. Anyone using OUUC cards are for personal purchases or transactions may lose card privileges and be required to repay such expenses.
 - 3. Holders of credit cards issued by OUUC shall:
 - 1. Complete an agreement for issue of an OUUC Credit Card and submit it to the Church Administrator.

- 2. Follow all rules and regulations of the issuing bank governing the use of credit cards provided.
- 3. Ensure that they have spending authority for purchases made with their card.
- 4. Use the card only for OUUC expenses.
- 5. Submit the OUUC Monthly Credit Card Report each month to the Church Administrator along with receipts and other documentation.
- Review monthly credit card statements and submit a report authorized by the Administrator along with receipts or documentation for each expenditure.

<u>Payroll</u>

- 1. Non-exempt employees
- 1. Nonexempt (hourly) staff shall sign into the payroll application to report their hours online.
- 2. Employees will be paid monthly via electronic transfer.
- 3. Deductions are itemized on each check.
- 2. Exempt employees shall be paid monthly in keeping with their hiring letter of agreement.
- 3. The Administrator will initiate direct deposit transfer of funds consistent with hours worked or employment contract.
- 1. After the bookkeeper calculates payroll, the Administrator initiates direct deposit to employee accounts and sends electronic pay stubs to employees.
- 2. Terminated employees will be paid on the next regular pay date.
- 4. Payroll Taxes
- 1. The bookkeeper will prepare and transmit the federal and state payroll tax deposits and other required tax reports by required deadlines.
- 2. The Administrator will confirm that tax payments have been completed.
- 3. In no case will the deposits and reports be filed such that interest and penalties are incurred.
- 4. Payroll tax tables will be reviewed and verified, with required adjustments made in Realm in January of each year.
- 5. Benefits
 - 1. Benefit payments will be prepared in accordance with the personnel policies and benefit plans.
 - 2. Deposits or payments for benefits will occur monthly.

Petty Cash

- 1. The Administrator will maintain a petty cash account not to exceed \$200.
- Reimbursements from petty cash must be accompanied by a receipt and authorization from the appropriate spending authority and be consistent with budgeted expenses. semi annually
- 3. Petty cash expenditures shall be reported in the month expended and reconciled.
- 4. The petty cash account will be reviewed on at least a semi-annual basis by the Treasurer.
- 5. Petty cash will be maintained in a secure, locked box and area so as not to be readily accessible to a casual visitor.
- 6. Replenishing the petty cash account must the authorized by the Minister.

Unbudgeted Expenses

- 1. The Minister has the authority to approve unbudgeted expenditures from the General Fund in accordance with Board Governance Policy.
- Requests for unbudgeted expenditures shall be forwarded by spending authorities to the
 minister. When the Minister approves an expenditure that is not in the current budget, the
 Minister shall direct that it be booked either as a reduction to another budget line or as a
 reduction in a restricted fund in keeping with Board Governance Policy.

Expenditures from Restricted Accounts

- 1. The Minister and Finance Team shall development and maintain a list of restricted accounts with an explanation of the purpose and requirements for expenditure of funds. These must be consistent with the donor, funder, Congregation or Board designated intent.
- 2. The Administrator shall maintain a list of spending authorities for each restricted account.
- 3. Requests for expenditures from restricted funds must be consistent with the fund's intended purposes and submitted on expenditure request forms provided by the Administrator and available online. The request must specify the fund to be utilized and provide a brief explanation of its relationship to the fund's purpose if not readily apparent.
- 4. Spending authorities shall have access to expenditures from restricted accounts.
- 5. Permission must be obtained and documented from the funding source to distribute any unused balances in the account other than to return funds to the original source.

Banking and Fund Access: The Minister and the Board shall determine who shall have authority over financial accounts including checking, savings, credit cards, Endowment, and investment accounts. Documentation of account access and authorization shall be maintained by the Minister and the Treasurer.

Account Reconciliation

- 1. The Bookkeeper reconciles the bank and endowment statements.
- 1. Determine that the balance appears reasonable,
- 2. Reconcile account balances with amounts presented in financial reports.
- 3. Provide reconciliation report to the Administrator.
- 4. Monthly reconciliations should be retained for use during audits.
- C. To ensure that errors are found and corrected quickly, bank reconciliations should be performed each month within ten days of receiving the bank statement.
 - 500. The Minister reconciles the Minister's Benevolence Fund and ensures that an annual audit is conducted.
 - 5. Monthly verification of submitted credit card expenses against statements by Bookkeeper.

Financial Reports

- 1. The Bookkeeper, shall submit to the Finance Team the required financial reports, including at a minimum:
- 1. Actual monthly and year-to-date income and expenses in comparison with the budget for the General Fund.
- 2. Statement of Financial Position (Balance Sheet) including all assets all liabilities, and all money set aside by OUUC for designated purposes.
- 3. Preliminary annual financial reports in January for the previous year.
- 4. Periodic report of receipts, disbursements for reserve accounts.
- 2. Monthly, in consultation with the Finance Team, the Minister shall review the reports to determine the overall status of church finances and to assist in identifying items for follow up.
- 3. Ministry Leads shall have read only access to monthly reports of expenditures in order to track budgets for which they are responsible.
- 4. Year End Financial Reports shall be reviewed by the Minister in consultation with the Finance Team once received from the Bookkeeper. Year End reports shall be shared with the Board by the Minister and Treasurer.
- 5. A summary of the congregation's annual financial position shall be provided to the congregation.
- 6. More financial information may be available upon request.

Contractors

- 1. Written contracts clearly defining work to be performed including terms and conditions be maintained for all consultant and contract services.
- 2. Service contracts should not be entered into with individuals or companies that have a familial or close personal relationship with any Board or staff members.
- 3. The qualifications of the contractors and reasonableness of fees will be considered in hiring consultants.
- 4. Consultant services will be paid for as work is performed or as delineated in the contract.
- 5. The Administrator will prepare 1099 returns for consultants at year end within the timeline required by IRS guidelines.

Insurance

- In keeping with Governance Policies, the Minister shall ensure that reasonable, adequate coverage will be maintained to safeguard the assets of the Congregation. Such coverage shall include:
- 1. Property and liability,
- 2. Worker's compensation,
- 3. Employee misconduct including illegal activities, dishonesty, sexual misconduct.
- 4. Other insurance deemed necessary.
- 2. The Administrator will maintain insurance policies in insurance files.
- 3. Conduct annual review of insurance coverage to ensure that current policies are sufficient.

Leases and Equipment

- 1. Real estate
- 1. The Administrator will be notified of each lease and lease specifications and will make proper general journal entries.
- 2. The Administrator will keep a copy of each lease on file.
- 1. Equipment.
 - 1. The Minister will review all equipment leases.
 - 2. All leases, clearly delineating terms and conditions will be approved by the Minister if for budgeted expenses.
 - 3. The Administrator will keep a copy of each equipment lease on file.
 - 4. The administrator will be notified of each equipment lease and lease specifications and will make proper general journal entries.

Grants and Contracts

The Minister will review each grant and contract in consultation with the Finance Team or Board to ensure compliance with all financial and programmatic provisions.

- 1. The Administrator will maintain originals of all grants in a file.
- 2. The Administrator will prepare and maintain on a current basis a Grant/Contract summary form for each grant or contract awarded to OUUC which shall include:
 - 1. Name, address, contact person and phone number for the funding organization,
 - 2. Time period applicable to expenditures,
 - 3. All significant covenants (such as bonding or liability insurance requirements),
 - 4. Restrictions on expenditures,
 - 5. Required program reports and due dates, and
 - 6. Chart of account line item number for the revenue deposited.
 - 7. Grant funds shall be accounted for as restricted funds for the purposes of tracking expenditures in accordance with contract provisions.
 - 8. The Administrator shall prepare financial reports to funding sources as required.
 - 9. The Minister shall review and approve all reports to funding sources.

Audit of Financial Records

1. Periodic management reviews or audits of the accounts and the accounting system are required.

Following the completion of a management review, a report shall be furnished to the Minister and OUUC Treasurer, who will submit the report to the Board for a response.

Firearms on OUUC Campus

Purpose

This policy is to help ensure the safety of all who participate in OUUC programs and services, and to make clear expectations for the display and use of firearms on the OUUC property.

Policy

There shall be no open carry of firearms on the OUUC campus or in the building. "Open carry" means that firearms are visible to the average person.

Exceptions to this policy include:

Sidearms worn by uniformed sworn law enforcement officers

Sidearms worn by licensed and firearms qualified security guards while in uniform and on duty.

Long arms (rifles, carbines, shotguns) carried by sworn law enforcement officers responding to a critical incident

Concealed carry of firearms is not allowed on the OUUC campus or in the building. "Concealed carry" means that the firearm is out of sight.

The only exception to this policy is:

Concealed carry of sidearms is allowed only by commissioned law enforcement officers, persons licensed to carry a concealed pistol under RCW 9.41.050, persons exempt (retired law enforcement officers in good standing) under RCW 9.41.060(10), RCW 36.28A.090, and/or 18 USC 926(d) (2)(B).

"Printing" (allowing the outline of an object to be seen under an outer garment) and "flashing" (allowing an otherwise concealed object to be exposed) are to be avoided as they may be interpreted as threatening.

Resources

See the Revised Code of Washington, particularly Title 9.41 and Title 36.28A, for guidance.

RCW 9.41.040 Unlawful Possession of Firearms

RCW 9.41.050 Carrying firearms

RCW 9.41.060 Exceptions to restrictions on carrying firearms

Overnight Parking and Camping

Policy

The following activities are not allowed on OUUC grounds unless approved by the Minister: overnight parking of vehicles; camping or staying outdoors overnight; hooking up to or using building utilities; or disposal of garbage or personal possessions.

Procedure

Role of Congregants

If congregants see evidence that the policy may have been violated, they should inform a staff member or the contact person listed in the emergency contacts list in the Kiosk outside the front door.

Role of the Staff

Educate congregants and staff about what to look for and how to respond to unauthorized activities.

Staff who see or hear of a violation of this policy shall determine whether it appears safe to talk to the person.

If it appears safe, they will ask the person to leave. If the person doesn't leave within a few hours, they shall notify the Minister.

If it does not appear safe, they shall immediately notify the Minister.

Staff shall arrange for posting of signs indicating that overnight parking, overnight stays or use of utilities are only allowed when approved.

Overnight parking dashboard tags will be issued to those who have been given permission to park their vehicles on OUUC property overnight.

Photo Use

Policy

The congregation has an "opt-out" photo and video policy. Therefore, photos and videos may be taken and published of any individual unless a written statement requests otherwise. Congregants wishing to opt-out can do so by notifying the Administrator.

Procedure

Publishing of photos and videos includes, but is not limited to, posting on our website and social media, inclusion in emails, and inclusion in print media. A reasonable effort will be made to notify when photos and videos are being taken. Published photos and videos will adhere to the following guidelines:

- The congregation will not knowingly publish any image of an identifiable person that is defamatory, an invasion of privacy, falsely depicts a person in a negative light, or violates any other congregational policy in effect at the time of publication.
- The congregation will not identify minors by name, parent's names, or other personal information without express written permission from a parent or legal guardian.
- Adults may be identified in photos and videos. Past photos and videos showing children that have since aged into legal adults may also be identified.
- The congregation will honor reasonable requests to remove or obscure identifiable individuals depicted in photos or videos posted on the premises, website, or social media accounts controlled by the congregation.

Privacy

Policy

At the Olympia Unitarian Universalist Congregation, we safeguard the personal information of our members, donors, and employees. We recognize the right of people to keep their personal information private. Our procedure covers the treatment of personally identifiable information we receive, collect or hold. OUUC is accountable for the protection of the private information of members, donors and employees. The overall responsibility of the protection of personal information, and compliance with this privacy procedure rests with the Resource Ministry.

Procedure

Personal information is information about an identifiable individual that is recorded in any form to include addresses, phone numbers, email addresses, social security numbers, birth dates, immunization status, attendance records and charitable donations.

<u>Identifying the Purposes of Personal Information</u>

OUUC will communicate the purposes for which information is being collected, either orally or in writing.

OUUC collects member personal information for the following reasons only:

- To provide information for church programs and services.
- To maintain donor records and issue charitable tax receipts.
- To maintain adequate stewardship or care for our human and financial resources.
- To provide services that will meet the spiritual, educational, and human needs of our members, friends, donors and employees.
- To safeguard the health and safety of members and friends who attend worship services and other church activities.
- To verify the identity of a member, friend, donor, or employee.
- To communicate with members, friends, employees, and donors with respect to church and congregation business and social functions.

<u>Limits for Collecting Personal Information</u>

OUUC will only collect personal information for the purposes identified. We will use methods that are lawful and will not collect information indiscriminately.

Limits for Using, Disclosing and Keeping Personal Information

Personal information will only be used or disclosed for the purposes for which it was collected. If such information is to be used for additional purposes, we will seek new consent to do so.

OUUC will not give or sell membership or donor lists to third parties. OUUC may send membership lists to the Unitarian Universalist Association. Members, friends, and donors may request to have contact information unlisted in church directories or in on-line directories. Members, friends, and donors can request the contact information be restricted to office use.

<u>Accuracy</u>

OUUC will make reasonable efforts to ensure that any personal information collected is accurate, complete, and current. In most cases, it will rely on the members, friends, donors, and employees to keep certain information current, complete and accurate.

Depending on the sensitivity of the personal information, OUUC may employ appropriate

security measures to protect the information. The measures may include, for example, the physical security of offices, locked filing cabinets, and electronic security measures such as computer passwords. OUUC will use appropriate security measures when disposing of personal information, computers no longer in use, and other storage devices. This will, for example, involve the shredding of paper records containing personal information, and the reformatting of computers and storage systems no longer in use.

OUUC will assure that church volunteers will have limited access to donor information by having the following procedures in place:

- a. The Sunday offering will be counted in the church office with a staff person present.
 - b. Checks will be secured in the office safe until they are deposited.
- c. Only church staff will enter donations into the password-protected church financial program.
 - d. Checks that are photocopied for any reason will be secured in a locked filing cabinet.
- e. Only church staff will enter pledge information into the password- protected church financial program.
- f. Only church staff will have access to bank account numbers and routing numbers for those members, friends, and employees who have set up electronic fund transfers.
- f. The pledge history of individual donors will be made available to members of the stewardship team for purposes of carrying out the annual fund drive.

Availability of Policies and Procedures

OUUC is open about the policies and procedures it uses to protect the personal information of members, donors, and employees. Information about these policies and procedures will be made available in written format in plain language. However, to ensure the integrity of our security procedures, we may refuse to publicly disclose certain information.

OUUC will make the following information available:

- The name, title, and address of members of the Board of Trustees who can respond to requests for information on personal information policies and procedures, and to whom complaints or inquiries can be forwarded
- A description of the type of personal information held by OUUC, including a general
- account of its use
- An explanation of what personal information is made available to related organizations within the church.

Providing Access to Personal Information

Members, friends, donors, and employees have a right to have access to their personal information held by OUUC. Parents and guardians have a right to have access to the personal information of their children and youth enrolled in OUUC's religious education programs. Upon request, the church will, within a reasonable time period tell the member, donor or employee what personal information it has, what it is being used for, and to whom it has been disclosed if applicable and within the time period for which records are available.

Records Retention

Policy

OUUC shall ensure that necessary records and documents are adequately protected, maintained, and destroyed in compliance with generally accepted legal requirements and church practice. To accomplish this a Record Retention and Destruction Procedure shall be maintained and periodically updated.

Procedure

- The Church Administrator (hereinafter referred to as Administrator) shall maintain and oversee compliance with the Record Retention and Destruction Schedule (hereinafter referred to as Schedule).
- 2. The Administrator shall periodically monitor local, state, and federal laws affecting record retention to ensure that the Schedule complies.
- 3. The Administrator shall conduct an annual review of the Schedule and make recommendations to the Minister as to records that have reached or exceeded their retention requirement and are eligible for destruction. The Minister shall review the information for proposed destruction and make the final determination. The Minister shall inform the board of compliance with the retention policy.
- 4. In the event OUUC is served with any subpoena, request for documents, or any employee becomes aware of a governmental investigation or audit, such employee shall immediately inform the Administrator and Minister. Any further disposal of the documents shall be suspended until such time as the Minister and the Board determine otherwise the Administrator shall take such steps as are necessary to promptly inform all staff of any suspension in the future disposal of related documents.
- 5. These procedures apply to all physical and electronic records generated in the course of OUUC operations.
- 1. All business-related email shall be maintained in an off-site server.

- 2. Staff shall not store or transfer OUUC related email on non-work-related computers except as necessary or appropriate for OUUC purposes.
- 3. Staff shall not send confidential or proprietary OUUC information to outside sources.
- 6. The Administrator shall ensure that records are safely retained according to the retention schedule. Safe retention includes such options as use of an off-site server or fireproof cabinets. Priority shall be given to backing up records requiring permanent retention.

RECORD RETENTION SCHEDULE

RECORD TYPE	RETENTION PERIOD
Accounting and Financial	
Accounts payable & accounts receivable ledgers and schedules.	7 years
Annual audit reports and financial statements	Permanent
Annual audit records, including work papers and other documents that relate to the audit	7 years after completion of audit
General Ledgers	7 years
Notes receivable ledgers and schedules	7 years
Bank statements and canceled checks	7 years
Employee expense records	7 years
Investment records	7 years after sale of investment
Invoices from vendors	7 years
Donor or customer credit card numbers	Full credit card numbers should not be retained any longer than immediate business needs and merchant account agreements dictate
Corporate Records	
Articles of incorporation, amendments, certification of incorporation and corporate records to the state	Permanent
Bylaws, amendments, and revisions	Permanent
Signed minutes of the Board	Permanent

License and permits	Permanent	
Payroll Documents		
Employee deduction authorizations	Termination + 7 years	
Payroll deductions	Termination + 7 years	
W-2, W-4 and 1099 forms	7 years	
Garnishments, assignments, attachments	Termination + 7 years	
Payroll registers (gross and net)	7 years	
Time cards/sheets	2 years	
Unclaimed wage records	6 years	
Personnel Records		
Commissions/bonuses/incentives/awards	7 years	
Employee earning records	Separation + 7 years	
Employee handbooks	1 copy kept permanently	
Employee personnel records (including individual attendance records, application forms, job or status change records, performance evaluations, termination papers, withholding information, garnishments, test results, training, and qualification records)	Separation + 7 years	
Employee contractsindividual	Separation + 7 years	
Employment records—correspondence with employment agencies and advertisements for job openings	3 years from date of hiring decision	
Employment records—all non-hired applicants (including all applications and resumes—whether solicited or unsolicited, results of post offer, pre employment physicals, results of background investigations, if any, related correspondence)	2-4 years (4 years if file contains any correspondence which might be construed as an offer)	
Job descriptions	3 years after superseded	
Forms I-9	3 years after hiring, or 1 year after separation if later	

Tax Records	
Tax-exemption documents and related correspondence	Permanent
IRS rulings	Permanent
Payroll tax records	7 years
Tax bills, receipts, statements	7 years
Tax returnsincome, property, payroll, and excise	Permanent
Annual information returns—federal and state	Permanent
IRS or other government audit records	Permanent
Contribution Records	
Records of contributions	7 years
Documents evidencing terms, conditions, or restrictions on gifts	7 years after funds are expended
Endowment, Legacy Giving documents	Permanent
Property and Liability records	
Correspondence, property deeds, assessments, licenses, rights of way, easements	Permanent
Property and liability insurance policies	Permanent
Contracts	
Contracts and related correspondence (including any proposal that resulted in the contract and all other supportive documentation)	7 years after expiration or termination

Email and Web browsers	
All email from internal or external sources	12 months
Email deleted by staff	6 months after staff deleted, then permanently deleted

NOTE: Policy and Procedures taken, with adaptation for OUUC, as recommended in <u>Church</u> <u>Finance</u>, <u>2nd Edition</u>: <u>The Church Leader's Guide to Financial Operations</u>, by Michael E. Batts, CPA.

Safe Congregation

Policy

Safe Congregation, Abuse, Harassment, Sexual Assault, and Domestic Violence

Revised: January 2021

1. Philosophy

- 1. OUUC is aware of the existence of abuse, harassment, sexual assault and domestic violence in our society, that it crosses gender, race and class lines, and that we as a congregation need to address these issues.
- 2. Our commitment, as Unitarian Universalists, to the inherent worth and dignity of every person and to justice and compassion, compel us to create a safe environment that protects children, youth, and adults from harm and promotes their spiritual growth.
- 3. We accept the responsibility to educate ourselves and our children and youth about abuse, harassment, sexual assault and domestic violence. We also pledge to protect and support those who come to us either at risk or in crisis.

Procedure

2. Intent of Policy

- 1. This policy is intended to create an atmosphere in which safety is given high priority and is properly maintained. It is not intended to create an implied or expressed contract with any person. It is not intended to create a legally enforceable or binding representation.
- 2. This policy is written for all congregational participants, as well as for the minister and staff. For those employed by the congregation, the Personnel Policy Manual contains additional information about contractual obligations of employment that may relate to these matters.

3. **Definitions:**

- 1. Behaviors addressed by this policy are defined below, for the purpose of this policy.
- 2. Abuse. Abuse can be physical, psychological, and/or sexual. Types of abuse addressed by this policy:
- Physical includes actual or threatened imminent harm, such as hitting or shoving, kicking or throwing things. The harm or threat thereof may also be against family members, pets, or belongings.
- 2. Psychological includes being mistreated mentally and emotionally, such as being insulted, ridiculed, or threatened orally or in writing, including threats or damage to belongings.
- 3. Sexual committing or allowing to be committed any sexual offense.

3. Harassment:

1. Harassment is conduct by any means that is severe, persistent, or pervasive, and is of such a nature that it would cause a reasonable person in the victim's position substantial emotional distress and undermine his or her ability to work, study, or participate in his or her regular life activities or participate in the activities of the university, and/or actually does cause the victim substantial emotional distress and undermines the victim's ability to work, study, or participate in the victim's regular life activities or participate in the activities of the congregation. This pertains to in person and online interactions.

4. Sexual Assault

- 1. Sexual Assault includes any type of sexual activity with a child or youth or any sexual activity that one does not affirmatively consent to.
- 2. For the purposes of this policy, in addition to the criminal definition of sex crimes, sexual assault can be verbal, visual, or anything that forces or coerces a person into unwanted, non-consensual sexual contact or attention.

5. **Domestic Violence**

1. When any of the above behaviors occur in the context of an intimate relationship with the purpose or effect being un-negotiated control of one person over another, it may be referred to as domestic violence.

6. Threat of Harm to Self or Others

- a. Threats of violence and harm to others. Harm to others can be physical but can also include harassing behaviors, including stalking, cyberstalking, brandishing a weapon, making threats and menacing, actions which are purposefully intended to create a reasonable fear in someone. A threat to harm others is any written, verbal, physical or electronically transmitted expression of intent to physically injure or harm someone else. A threat may be communicated directly to the intended victim or communicated to a third party.
- b. Threats of Harm to Self When a person expresses thoughts of suicide, or self harm, they need to be assessed by a mental health professional (MHP) to assess risk and develop a response plan. It is common for people who are suicidal to develop a safety plan with an MHP that includes support from people in their community. Support could include active listening, spending time with, or checking in with the person and removing lethal means from the person's access. If the person who is at-risk of self-harm is unable or unwilling to develop or abide by a safety plan, they may be hospitalized. Sometimes people will cause self-harm without a desire to die. This often is expressed by self-inflicted cuts or burns, restricting intake of food or water refusing shelter without adequate clothing, and extreme or continued intoxication. Many times, people who want to or attempt to harm themselves harm others in the process. All people who express self-harm need to be assessed and treated by a professional.

4. Response to Abuse, Harassment, Sexual Assault and Domestic Violence

- 1. As members of the OUUC, it is our goal to educate and prepare ourselves so that we can respond rationally, compassionately, and with unity of purpose should we suspect or be confronted with an incident or disclosure of abuse, harassment, sexual assault or domestic violence.
- 2. We wish to respond to victims in a spirit of support and understanding, and to further justice and healing, remembering that:
- 3. The sources and solutions of the problem are diverse and involve us all. We desire to protect the children and youth in our care, to support survivors and foster an environment within which they can continue to heal, and to support offenders engaged in treatment and healing. It is our sincere belief that by honoring these commitments we will make a substantial contribution to the creation of a spiritual community that reflects our highest ideals.

5. Safe Congregation Response Team:

- 1. It is essential that disclosures be met with an appropriate and supportive reaction on the part of the person receiving the disclosure and the community. Inappropriate reactions or a lack of reaction can have the impact of repeating abuse for survivors and may inhibit survivors or offenders from seeking help in the future.
- 2. With this in mind, we hereby authorize the creation of a Safe Congregation Response Team. This Response Team will be made known to the membership with the names and phone numbers of team members widely available to all members and friends of the OUUC. The

- Safe Congregation Response Team will be composed of five members and will include the Minister and the Director of Community and Faith Development. The Safe Congregation Response Team will develop a set of procedures to carry out this policy.
- 3. Pastoral versus Executive nature of minister: We recognize that the relationship between the minister (who is a member of the Safe Congregation Response Team), and the person about whom allegations have been made will change. The team will provide a person about whom allegations have been made with ministry referrals as necessary. In addition, the team will ensure that the person about whom allegations have been made has the option of having a support person from within the congregation. This person will be included in the process.
- 4. Members of the team will be well educated in this policy and will become knowledgeable about available resources for children, youth, and adults, and specific legal mandated reporting procedures for children and youth. Guided by the Philosophy Statement, their function, individually and collectively, will be to offer confidential support, advice, and counsel, with concern for the safety of all parties involved. They will be available to consult informally with members of the congregation about questions and concerns. The Safe Congregation Response Team may also assist the Minister or the Board in making personnel decisions when the allegation has been made against staff, or may assist the Minister and Board in making decisions about the role of a member in the congregation. As a part of this process, the Safe Congregation Response Team may defer assessments to trained perpetrator treatment professionals in the community and will consult with an attorney.
- 5. The role of the Safe Congregation Response Team is not to establish facts or conduct criminal investigations, though the committee may make assessments about whether it is safe for a person about whom allegations have been made to continue participating in the congregation, and in what form that participation may take place. However, gathering available information including any information that has been established as fact (through, for example, a court) may be part of the team's work. In addition, the committee will inform and train the congregation on the policy and response to behaviors, and provide resources to congregational leaders.

6. Known Sexual Offenders:

- 1. If a person who is known to have a history involving possible or known criminal sexual offenses wishes to participate in the congregation, the Safe Congregation Response Team will meet and gather information to determine if it will be possible to safely integrate the individual into the congregation. Information collected will include an assessment by a trained perpetrator treatment professional in the community and consultation with an attorney. The information gathered will be kept confidential by the Safe Congregation Team.
- 2. If integration is possible, a contract or covenant will be developed with the individual specifying appropriate and allowable types of participation, and requirements for this participation if applicable.
- 3. As a part of this contract or covenant, notification of congregation may be required.

7. Procedure for Members and Staff Reporting Abuse, Harassment or Other Forms of Sexual Assault

- 1. All reports of abuse, harassment, or sexual assault will be handled according to state and federal law and the provisions of this policy. Law enforcement officials will be contacted whenever there is reasonable suspicion of abuse against a minor.
- 2. Specifically, the following reporting guidelines will apply:
- 1. **Reports Involving Minors** (Children or Youth)
- 1. If you witness an adult physically or sexually abusing a minor, call 911 immediately. If a minor tells you his/her story, or if you have reasonable suspicion of abuse, take notes at the time or immediately after the interaction. Include in your notes, what was said or what you observed, with details such as names, dates, times, locations, and witnesses.
- 2. Without making any accusations, assure the minor that you understand him/her and that you will protect him/her.
- 3. Let the reporting minor know the procedure for your response and the next step in the process.
- 4. With the help of the Safe Congregation Response Team, make a verbal report to Child Protective Services or law enforcement as soon as possible. The matter should be reported to one of the members of the Safe Congregation Response Team as soon as possible but not later than twenty four (24) hours. Other than as indicated above, keep all information strictly confidential.
- 5. The Safe Congregation Response Team will provide ministerial services to the survivor's family and will make referrals to appropriate community services.
- 6. If you believe the minor would be endangered if s/he returns home, call 911 and at least one member of the Safe Congregation Response Team. If a complaint is made against the minister or staff the steps in Part Three (3) and Four (4) below will apply.

2. Reports by Adults, not involving a minor

- 1. If there is immediate danger, call 911 immediately, and then call one of the members of the Safe Congregation Response Team.
- 2. As soon as possible, report to a member of the Safe Congregation Response Team. They will provide you with support, information, and referrals.
- 3. Other than as above, keep all information strictly confidential.

3. Reports made against the Minister

 The person making the report shall make a confidential statement, orally or in writing to a member of the Safe Congregation Response Team.

- 2. That member of the Safe Congregation Response Team shall then contact the President of the Board who will convene the Safe Congregation Response Team without the Minister.
- 3. The Safe Congregation Response Team will immediately take steps to convene to gather facts, evaluate, take action to assure the safety of anyone at risk, report to the Board with recommended actions, and provide a response to the person making the report.

4. Reports made Against Staff

- 1. The person making the report shall make a confidential statement, orally or in writing, to a member of the Safe Congregation Response Team.
- 2. That member of the Safe Congregation Response Team shall contact the Minister who will arrange for a meeting of the Response Team. If the staff person is a member of the Response Team, the team will convene without him/her.
- 3. The Safe Congregation Response Team will immediately take steps to convene to gather facts, evaluate, take action to assure the safety of anyone at risk, report to the Minister and the staff person's supervisor with recommended actions, and provide a response to the person making the report.
- 5. **Reports made by Church Staff.** Staff members should refer to the Personnel Policy Manual for additional information when matters are related to their employment.

8. Response to Disruptive/Offensive Behavior

1. See the Non-Covenantal Behavior Policy

9. Minors Within the Congregation

- 1. The Safe Congregation Policy applies to all events, online or in person, that involve minors without their parents present (i.e. two-adult and background check rules).
- 2. Children and youth (minors)—which we will define for the purpose of this section as any person under the age of 18 or any person enrolled in our children or youth programs (abbreviated COYP)—are an especially vulnerable part of our community. Protecting them is a central part of congregational life.
- 3. Protecting our children and youth goes beyond having protective procedures in place. It also involves fostering the health, including sexual health, of congregants of all ages. As a part of programming, we will offer age appropriate information about development and sexuality to all congregants, and particularly our children and youth. In particular, whenever possible, we will offer Our Whole Lives to each of the age groups it was written for. In addition, we will seek to regularly offer training and support for our religious educators, youth advisors, and parents in areas such as parenting skills, growth and development, sexuality, and related issues.
- 4. Congregational protective measures for our children and youth will include:
- 1. Screening and hiring of staff, paid or volunteer:

- 1. Hiring of paid staff will include, at minimum, all steps listed elsewhere in this policy.
- 2. The Director of Religious Education must be informed whenever a volunteer agrees to work with our children or youth, whether on a one-time-basis or over a longer duration.
- 3. Recruitment of volunteers who will work with children or youth on a more than one-time basis (or any paid COYP staff) must be approved by the Director of Religious Education, who will:
- complete an interview of the volunteer candidate over the phone or in person, though the length and focus of the interview may vary depending on the volunteer position description, length of term, and responsibilities
- 2. complete reference checks of the volunteer candidate depending on the volunteer position description, length of term, and responsibilities
- 3. obtain a written application from the candidate to include at a minimum: personal identification (such as copy of driver's license), current address, current employer and volunteer positions, any criminal convictions, and signatures with date certifying that information provided is true and correct
- 2. The Director of Community and Faith Development is authorized to make a final decision about the candidate's suitability for the work.
- 3. If the volunteer candidate is interested in working with high school youth, the Youth-Adult Committee will also interview and rule out candidates for whom the work is not a good match.
- 4. Except for some one-time volunteer positions, all volunteer candidates must be active participants in the congregation for at least six months before being considered for any work in the COYP. An exception to this may be persons who are coming from another Unitarian Universalist congregation where they have been involved in the church, provided the Director of Religious Education or minister at that congregation recommends them and that congregation has an acceptable Safe Congregation policy.
- 5. A background check will be completed on all volunteers who work with children or youth on a more than one-time basis. Any volunteer, short or long term, who has not yet completed a background check, must work within view of a volunteer or paid staff person for whom a background check has been completed. For as long as a volunteer continues to work in our COYP, background checks will be completed at least every two years.
- 6. All paid staff at the Olympia Unitarian Universalist Congregation will receive a background check, which will be repeated every year. All background checks, whether completed for volunteers or paid staff, will be kept in secured storage. The Safe Congregation Response Team and the individual's supervisor will have access to the background checks. The administrator may have responsibility for obtaining the background checks.
- 7. If the results of a background check on a volunteer candidate indicate potential risks should the candidate work with children or youth, the Safe Congregation Response Team will

together make a decision about the candidacy. If potential risks are indicated on a background check of a candidate for a paid position, the hiring authority may consult with the Safe Congregation Response Team before making a decision about hiring the candidate.

- 8. All volunteers working in the COYP and all paid staff will sign a copy of our Code of Ethics for leadership with children and youth. Additionally, all volunteers working in the COYP and all paid staff will receive a copy of this policy. The policy will be reviewed annually by staff at a staff meeting. The policy will also be reviewed annually by all volunteers along with the Director of Religious Education.
- Because individuals cannot maintain responsibility without appropriate authority, authority
 is granted to program staff to require that a volunteer step down from a particular position
 based on staff discretion. Dismissal of paid staff will be conducted consistent to Personnel
 policies.

5. Procedures

- 1. "The Two-Adult Rule"— No fewer than two adults will be present, for both in-person and online interaction, at all times during any COYP, subject to the following exceptions:
- 1. for the purposes of the nursery, two paid nursery staff members who are also youth may qualify to meet the two-"adult" requirements for the care of children 0-3 years old as long as there is a window into the nursery and a responsible adult—on church grounds— to whom the nursery staff report. However, if an adult (such as the parent of a nursery-age child or an adult staff person) is in the nursery along with the youth(s), other adults must be present in the building and again, there must be a window into the nursery.
- 2. In the cases of sensitive conversations between a child/youth and the Minister or Director of Religious Education, whenever possible this should occur in a room with an open door within view of others. However, if having the door open is not appropriate, as long as the room has a window to the outside or into the rest of the building, and as long as other adults are present in the building, the door may be closed. When conversations are held via electronic communication, a 2nd adult should be included or a recording can be made if a 2nd adult cannot be included.
- 2. The two-adult rule will be followed whenever possible for transportation. However, exceptions to the two-adult rule for the purposes of transportation will occasionally be approved by the program staff if necessary due to the length of travel, size of car, etc. In this case, the adult must transport more than one child or youth at a time, and preferably travel in a multi-vehicle caravan.
- 3. For children, the two adults must be present in the same room with the children. For middle or high school youth, there may be times when it is reasonable for the two adults to be in separate areas of the building for short periods. However, at overnight events for youth, during sleeping hours, two adults must be present in the room that any adult occupies with youth.

- 4. Off the church grounds for COYP, adults must follow the two-adult rule or, in certain circumstances, can be in a public location with a youth for predetermined, limited periods.
- 5. Phone access for 911 should be available during any COYP.
- 6. "The Five-Years Older Rule"— No one who is less than five years older than the oldest possible child/youth in the COYP will be allowed to be in a supervisory role. In addition, no one who is younger than thirteen years of age will be in a supervisory role.
- 7. A window is located on all classroom doors. Windows shall remain uncovered while children or youth are present.
- 8. "Advance Notice Rule" Parents/guardians will be given advance notice and information regarding events in which their children/youth will be participating. Parents and program staff must be notified before the event if a volunteer or paid staff person will be alone with a child or youth; parents must give permission for their child/youth's participation in such a situation.
- 9. A written covenant of participation will be developed and remain available for COYP. The covenant will be a statement in which the participants and leaders agree to things such as taking part, giving their best efforts, respecting others, treating others as they wish to be treated, etc. For overnights, retreats, trips, and similar events, rules will be stated at the beginning of the event.

10. Boundaries and Touching

- 1. Touch is important for us as human beings and can be very healthy. The purpose of this part of the policy is not to prevent touch, but to promote a positive, nurturing environment through healthy touch and healthy touch boundaries. While this aspect of the policy primarily applies to how we approach touch with children and youth, it is also important to recognize that all of us have "touch boundaries." We seek to become a congregation of "touch consent." For example, we seek to be a congregation in which people can expect to be asked—verbally or nonverbally—if they would like a hug before they are hugged. For children or youth, however, adults always carry more power. Children or youth cannot—developmentally and legally—consent to particular types of touch.
- 2. Touch should occur only when another adult is within the vicinity. This guideline is especially important, but not limited to, when diapering a baby or helping a young child change clothes or use a restroom. Touching behavior should not give even the appearance of wrong doing. In ministry with children or youth, we must foster trust at all times; our behavior should be above reproach.
- 3. Touch should be appropriate for the developmental age of the child or youth. For example, young children may decide to sit on the laps of adult caregivers. However, the same behavior between an older child or youth and an adult leader would not be considered appropriate.
- 4. While adults may initiate appropriate, limited touching with a child or youth (putting a hand on a child's shoulder for a moment to get his/her attention, for example), adults must

- respond to verbal or nonverbal feedback from the child about the touch and must immediately withdraw any touch which the child or youth seems to find uncomfortable.
- 5. In general, hugs, lap sitting, and similar touching should be initiated by the child or youth rather than the adult, and should never occur without consent. The adult should respond to the child or youth's need for comforting, encouragement, or affection, and not base touching on their own emotional need.
- 6. When playing games as a part of a COYP activity, particularly those that involve touch (for example "touch someone wearing blue"), participants must always be able to opt to observe rather than participate, guidelines for appropriate touch (on someone's shoulder vs. on their leg) should be provided, and adults should remain vigilant about ensuring that consent is continual.
- 7. Adults are responsible for protecting children and youth in their care from inappropriate touching by other children and youth in their care. For example, adults should take care that when two children are wrestling with one another on the playground, both children are genuinely consenting to this play.
- 8. Promptly discuss any questionable behavior by other adults interacting with children or between children or youth with the Director of Religious Education or Minister.

11. Administration of the Policy

- 1. Annual Review of the Safe Congregation policy
- 2. Together with the whole team of paid staff, the Safe Congregation Response Team will review compliance with the Safe Congregation policy and potential risks annually. The Safe Congregation Response Team will report to the congregation at the conclusion of this review. As needed, the Safe Congregation Team will draft any necessary changes to the Safe Congregation policy, and the draft will be sent to the Minister for approval.

12. Activities Covered by These Policies

- 1. All activities of the Olympia Unitarian Universalist Congregation are included within the scope of these policies.
- 2. Outside groups that use our church facilities (Girl Scouts, etc.) will be informed of this policy as applicable and strongly encouraged to comply with sections of the policy that apply.
- 3. Those groups that use the building on a regularly scheduled basis will be required to comply with the policy as if they were a part of the congregation.
- 4. Online activities sponsored by OUUC
- 5. Members are strongly encouraged to maintain their covenantal relationship with one another in all their interactions, whether officially an OUUC activity or not.

13. Waiver of Policy

1. Church policies may be waived occasionally for exceptional circumstances. The goal of the Olympia Unitarian Universalist Congregation is to maintain a high degree of safety. At times, practical considerations may change the level of protection possible. Policies will be waived only in exceptional circumstances and must be authorized by the program staff person in charge. All waivers will be documented in writing, and the Safe Congregation Response Team will be informed of the waivers as soon as possible.

14. Online Communication

- 1. This Safe Congregations Policy applies when interacting online through any type of chat or social media or electronic communication platform on behalf of OUUC. There is still potential for disruptive behavior (see Disruptive Behavior Policy), abuse, harassment and reports of assault, abuse or self-harm. These issues should be handled with the same guidelines outlined in this policy. Reported to the Safe Congregation Response Team
- 2. All electronic communication including minors will adhere to the same procedures in online formats such as Zoom rooms as they would for in-person gatherings. This specifically pertains to the "The Two-Adult Rule" (private messages are not allowed) and "The Five-Years Older Rule." Additionally, parental permission must be obtained prior to their youth or child using an online platform for an OUUC event.
- 3. Disruptive Behavior Online-
- Social Media (i.e. Facebook) and electronic communication Should behavior be deemed disruptive, inappropriate, or offensive, it should be reported to the Safe Congregation Response Team, who will evaluate the material and determine the best course of action. It may be deleted and the next steps in the Disruptive Behavior Policy enacted.
- 2. Chat Rooms (i.e. Zoom)- Disruptive behavior in a chat room can be anything from dominating the conversation to exhibiting offensive material. If possible engage with the person and the same steps should be followed as if in person:
- 1. Clearly and directly tell the person what action is disruptive and/or offensive.
- 2. State that you expect the person to stop the disruptive/offensive behavior.
- 3. Firmly tell the person that if his/her action persists, you will file a report with the Safe Congregation Response Team. Unresolved or chronic disruptions/offensive behavior will be reported to the Director of Community and Faith Development or the Minister.
- 4. If engaging with the person is not appropriate (i.e. Zoom-bombing), they can be muted and kicked from the room. The room can then also be locked so they cannot reenter. Any incidents of this type should be reported to the Safe Congregation Response Team.

Service Animals

Policy

According to the Americans with Disabilities Act (ADA), service animals are defined as "dogs that are individually trained to do work or perform tasks for people with disabilities." Examples include guiding people who are blind, alerting people who are deaf, and pulling a wheelchair, among others. Service animals are working animals, not pets, and dogs whose sole function is to provide comfort or emotional support do not qualify as service animals.

A service animal means any dog that is individually trained to do work or perform tasks for the benefit of an individual with a disability, including a physical, sensory, psychiatric, intellectual, or other mental disability. Tasks performed can include, among other things, pulling a wheelchair, retrieving dropped items, alerting a person to a sound, reminding a person to take medication, or pressing an elevator button.

Emotional support animals, comfort animals, and therapy dogs are not service animals under Title II and Title III of the ADA. Other species of animals, whether wild or domestic, trained or untrained, are not considered service animals either. The work or tasks performed by a service animal must be directly related to the individual's disability. It does not matter if a person has a note from a doctor that states that the person has a disability and needs to have the animal for emotional support. A doctor's letter does not turn an animal into a service animal.

Examples of animals that fit the ADA's definition of "service animal" because they have been specifically trained to perform a task for the person with a disability:

- Guide Dog or Seeing Eye® Dog¹ is a carefully trained dog that serves as a travel tool for persons who have severe visual impairments or are blind.
- · Hearing or Signal Dog is a dog that has been trained to alert a person who has a significant hearing loss or is deaf when a sound occurs, such as a knock on the door.
- · Psychiatric Service Dog is a dog that has been trained to perform tasks that assist individuals with disabilities to detect the onset of psychiatric episodes and lessen their effects. Tasks performed by psychiatric service animals may include reminding the handler to take medicine, providing safety checks or room searches, or turning on lights for persons with Post Traumatic Stress Disorder, interrupting self-mutilation by persons with dissociative identity disorders, and keeping disoriented individuals from danger.

- · SSigDOG (sensory signal dogs or social signal dog) is a dog trained to assist a person with autism. The dog alerts the handler to distracting repetitive movements common among those with autism, allowing the person to stop the movement (e.g., hand flapping).
- · Seizure Response Dog is a dog trained to assist a person with a seizure disorder. How the dog serves the person depends on the person's needs. The dog may stand guard over the person during a seizure or the dog may go for help. A few dogs have learned to predict a seizure and warn the person in advance to sit down or move to a safe place.

Under Title II and III of the ADA, service animals are limited to dogs, but an organization may allow trained miniature horses.

https://adata.org/guide/service-animals-and-emotional-support-animals

OUUC allows service animals to accompany people with disabilities anywhere the general public is normally allowed to go.

Procedure

OUUC requires that service animals are controlled by a harness, leash or tether, unless these devices interfere with the services they provide or the individual's disability prevents them from using these devices.

If OUUC staff and volunteers are unclear about what service a particular animal may provide, two questions may be asked:

Is the animal a service animal because of a disability?

What work or task has the animal been trained to perform?

The staff cannot make any inquiries into the person's disability, require medical documentation, require a special identification card or training documentation for the animal, or ask that the animal demonstrate its ability or perform the work or task.

Access will not be denied to people using service animals because of allergies or fear of animals.

OUUC staff and volunteers can ask that a service animal be removed if it is out of control and the handler cannot regain control; or the animal is not housebroken.